

Distribution Value Chain

Mapping and Understanding the Retail Universe



Our Service Offering

Virtualcity innovation lives here

Enterprise Mobility Apps

Cloud Platform

On Demand Analytics



- Mobility Applications specifically designed to map Agricultural Commodity Value Chains
- Remote data capture and transaction processing with easy to use interfaces



- Keeping track of all field activities through real time access to the data across multiple locations, projects and markets
- Enable productivity and efficiency of Field Teams













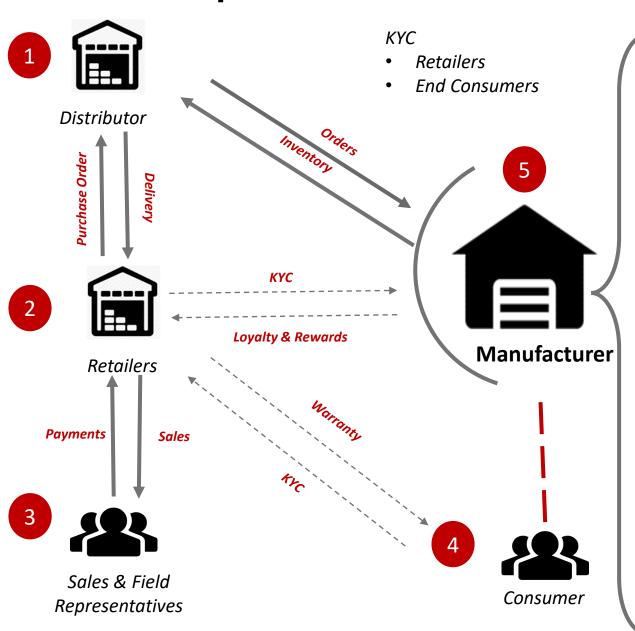
- Analytics to drive decision making based on real time visibility.
- Data driven predictive analytics & demand planning for improved Impact Tracking

KEY PAINPOINTS AFFECTING INDUSTRY





Outcome Map



Distributor

- a. Distributor delivers against a purchase order from dealer.
- b. Serves as a depot and after sales services for the Region
- c. Sales Reps operate from here

Retailers

- a. Does an purchase order to FMCG requesting for inventory.
- b. Does a sale to a walk-in customer
- c. Provides warranty to customer
- d. Maintains Stocks

Sales Reps & Field Engineers

- a. Attached to specific territories that are mapped to the Retailers
- b. Conduct Call Protocol activities including Product Availability at Dealer Outlet
- c. Sell directly to Key Accounts
- d. Engineers conduct Field Engineers repairs and customer visits

4 Consumer

3

- a. Buys FMCG products from any selected dealer
- b. Gets warranty card per SKU purchased

Manufacturer

- Issues stock/Inventory to the Distributor
- Runs Warranty program and marketing campaigns
- Uses Data and Analytics both from the consumer and the dealer network to make decision upon.
- Has visibility across the value chain especially in relation to inventory level of delivery trucks, inventory level of the Retailers and Sales Representatives call protocol and as well as consumer KYC while submitting back the Warranty information

Analytics Features



Analytics – Creating powerful Insights that drive decision making

Where are the Sales Teams?

- Are they covering the market & what is their sell-in per outlet?
- How well are they servicing must sell portfolio products?
- What is their compliance with call protocol and in store activation policies
- What time do they check-in and check-out?
- How much time are they spending:
 - In front of each customers?
 - In transit?

· Sales, payments and delivery tracking

- · Real time reconciliation of cash vs stock
- Sales tracking against stock held in vans and in stores
- Keep track of all warehouses (physical stores, vans and 3rd party logistics partners)

Outlet Coverage

 Outlet coverage by your salesmen? & Strike rate – (Coverage + actual sell-in)

Dealer Performance

- Drop size (average invoice value per outlet and outlet type)
- Outlet universe monitoring growth and drop in outlet universe
- Outlet performance scoring

Availability

- · How much stock do we have in each outlet
- How much stock do we have in each of our warehouses (physical vs sales vans)
- Do we have our most profitable SKU's?
- Why are our key products missing?

Deliveries

• Are deliveries done in good time?

Share of Shelf

- What shelf share do we command per outlet/ per region/ per route/ per category
- What market share by extension are we sitting on?
- What opportunity are we looking at?

Competitors and market sensitivity analysis

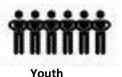
- What activities are our competitors conduit in the field?
- What is the impact of their activities (SOS, Sales drop, facings growth) on our performance

Promotions, discounts and sampling activities

- Where are they being carried out?
- Which is most effective?
- Why is it effective or non effective?

Picture of Success

Visibility in Ecosystem





Retailers

Digital

Entrepreneurs



Service Providers



Agro Market Buyers & Sellers



Researchers

Partner Benefits



Manufacturer

- Increased Market coverage
- Improved Visibility
- Faster Sales to Cash Cycle
- Increased Revenue



Financial Partners

- Farmer Specific Financial Products
- Entrepreneur & SME Focus
- Invoice discounting opportunities
- increased Access to Credit



Distributor

- Increased Turnover & Profitability
- Control of Business
- Ease in Reconciliation
- Increased Market Share
- Improved Business Processes



Merchant

- Customer Satisfaction
- Increased Sales
- Sustainable Business
- Access to Financial Credit

Impact







Youth Jobs

Customer Success Story Leading FMCG business across the East Africa region



The Journey

- With a market dominance in the confectionary vertical, the business was looking to consolidate this in light of new entrants who had better distribution and cheaper products
- Work began in January 2016 with a key focus on how we can empower the business to keep track of the stock levels at each of the distributors whilst getting a grip of the outlets covered per day.
- We implemented the sales distribution and sales tracking modules of the platform which enabled them to achieve
 - Visibility of all sales operations by 100 sales force agents including orders, sales and payment
 - A perfect picture of stock levels across Kenya with 9 distributors in full view
 - A view of market coverage an understanding of how many outlets are being visited every day and whether an order was generated per day
 - As a result of our intervention, the solution drove the need for demand planning for production

Key Wins

- Together with their route to market facing teams, we built a universe of 15,000 retailers
- A growth in sales as a result of closer monitoring of outlet coverage
- 40% growth in new customers (outlets)
- Key coverage of 9 distributors with active monitoring of their stock levels in real time
- 50% improvement in productivity of sales personnel on the ground





Location:

Virtual House, Riverside Drive P.O.Box 7646-00508, Nairobi Kenya



Tel:

+254 703 091 300



Email:

sales@virtualcity.co.ke

