## **Protiviti Fast Track**

Establish ESG Operating Model for Microsoft Sustainability Manager (MSM)

## **Overview**

**Activities** 

- Identify ESG stakeholders to understand changes in ESG data production & consumption Requirements
- Establish Target Operating Model that aligns with culture and values and capture dependencies, escalation paths, and roles
- Define specific and measurable ESG program goals to ensure sustainability considerations are integrated into core operations
  - Establish operating framework for continuous improvement and ongoing monitoring of ESG reporting, development, and delivery

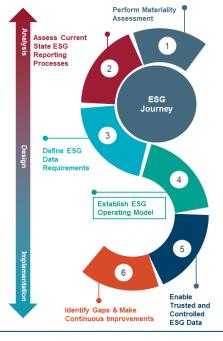
**Deliverables** 

- High-level design of Target Operating Model with aspects related to:
  - Roles and Responsibilities
  - Leadership and Governance
  - Resource Allocation

- Change Management and Continuous Improvement
- Operational Reporting

Timing & **Pricing** 

- Timing: ~3 weeks
- Pricing: \$27,000 (Protiviti services subject to change based on scope and size of enterprise)
  - Note: MSM licensing fees not included



# The Protiviti Advantage

Formal ESG programs and the data they require are rather young and, therefore, naturally less developed. When maturing an ESG program, an ESG operating model need to be established and data owners should have a foundational level of data literacy when handling ESG data. Microsoft Sustainability Manager can help manage roles and responsibilities and keep organizations collect, curate, and report ESG data with confidence.

Protiviti believes that sustainability is a continuous journey, presenting risks and opportunities. There are no blueprints or outof-the-box solutions, and each company needs an individualized approach to ESG reporting and operations.

#### Contact us to learn more about how we can help and visit us at protiviti.com/esg.

## **Mark Carson**

**Managing Director** +1 704-281-5751 mark.carson@protiviti.com

Alyse Mauro Mason ESG Center of Excellence +1 312-639-7158 alvse.mauromason@protiviti.com

**David Petrucci** Managing Director +1 614-975-0556 david.petrucci@protiviti.com

© 2023 Protiviti Inc. An Equal Opportunity Employer M/F/Disability/Veterans. Protiviti is not licensed or registered as a public accounting firm and does not issue opinions on financial statements or offer attestation services.