

Microsoft Intune

THE JOURNEY TO FULLY CLOUD NATIVE WINDOWS ENDPOINT MANAGEMENT

JAMES GRAHAM, PHD, FIELD CTO

Foreword

In this whitepaper we discuss the business value of migrating your Windows Endpoint Management to Cloud Native [1] and the routes to get there.

This is a goal that many organizations have right now. However, the journey for some can be quite a challenge, particularly for those with complex application estates.

Microsoft has provided options to support organizations on this journey, which we will discuss in this whitepaper. However, what I have found when speaking to organizations over the past five years is that their complex application estates are keeping them anchored to Configuration Manager, and the options that have been provided will get them most of the way to Cloud Native but do not solve the application problem.

I wanted to write this whitepaper to give organizations an understanding of how they can get all the way to Cloud Native for their Windows Endpoint estate without having to leave the applications behind.

What is Cloud Native	4
The Business Value	7
Configuration Manager to Microsoft Intune	9
CMG	10
Tenant Attach	11
Co-management	13
Compliance Policies	15
Windows Update Policies	15
Resource Access Policies	16
Endpoint Protection	16
Device Configuration	16
Office Click-to-Run apps	17
Client apps	17
Summary	17
Solving the Application Problem with Rimo3	18
Import, Discover, Test, Conversion, and Export	18
Rimo3 Discovery	19
Discovery data results	20
Custom Operating System Image Support (Azure)	21
Rimo3 Intelligent Smoke Test	
Unattended Intelligent Smoke Test Automated Sequence	23
Rimo3 Multi-session Intelligent Smoke Test	23
Rimo3 Automated Modern Packaging	23
Rimo3 automated Intune export	24
Rimo3 automated MSIX conversion	24
Post Packaging Automated Intelligent Smoke Test	25
Rimo3 Integrations	25
Application Export/Deployment	25
Partner Opportunity	
Closing	
Bibliography	29

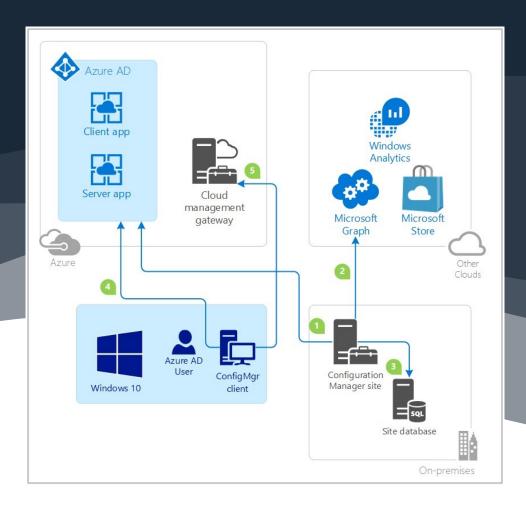
What is Cloud Native

The concept of Cloud Native from a Windows perspective is not necessarily a new concept, in fact, this was something that I was discussing with customers when I first joined Microsoft back in 2017. Back then Windows Autopilot [2] was still a relatively new concept and certain industries would find this approach unfathomable given their complexity and reliance on their custom image approach. Microsoft Intune from a Windows management perspective was also in need of enhancements, especially when compared to Group Policy, which is what many customers were reliant on at the time. Therefore, this leap from traditional on-premises Windows management to Cloud Native was too big an ask on many organizations who were still struggling with the concept of Windows as a Service [3] on Windows 10.



To help customers bridge this chasm Microsoft released co-management [4], thus providing organizations with a palatable migration path to Microsoft Intune. However, for some, this was still a big ask given that Windows endpoints would need to be enrolled into Microsoft Intune to be able to take advantage of the features provided therein. Co-management provided organizations with the ability to shift workloads from Configuration Manager to Microsoft Intune at their own pace, and at the same time provide routes for organizations to achieve this for both existing devices and new devices.

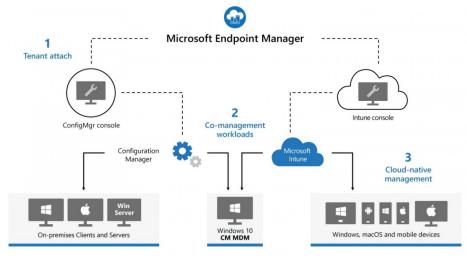
Alongside Co-management, Microsoft also provided a route to manage Configuration Manager clients from the internet with the Cloud Management Gateway (CMG) [5]. The CMG provided organizations with the ability to manage remote users without the need for them to be on the CORP network, which would include remote devices receiving policy and checking in, and being able to distribute applications via the CMG, which would act as both a Management Point and a Distribution Point (optional).



I recall at a Microsoft Event; I demonstrated the ability for an organization to deploy an end user device with Windows Autopilot from an internet connection and bootstrap the Configuration Manager Client. The client would then connect to the CMG to onboard and gain policy from an onpremises Configuration Manager server and receive policy and deploy an application from Software Centre, without ever touching CORP network. Then co-management organizations can choose which workloads are managed by Intune or Configuration Manager. Thus, providing organizations with the ability to leverage Cloud Native Windows management without the need to worry about migrating all their applications over to Microsoft Intune. Not quite as straightforward as Brad Andersons' #Just4Clicks slogan in 2018 [6], but I wanted to provide a practical use case that would resonate.

In 2020, Microsoft announced the rebranding of Unified Endpoint Management to Microsoft Endpoint Manager, which to this day is still a bit confusing. Essentially, Microsoft Endpoint Manager was the bringing together of Microsoft Intune and Configuration Management under the same marketing banner. What changed? Well, nothing really changed fundamentally, aside from a new URL to access Intune and the launching of a new acronym, MECM (Microsoft Endpoint Configuration Manager). However, within this rebranding launch, was a very exciting feature – Tenant Attach [7].

Tenant attach was essentially the ability to surface Configuration Manager clients into the Intune console, thus finally unifying the experience. One of the main advantages was the ability to include those on-premises managed Windows endpoints in your Endpoint Analytics insights [8]. Alongside this feature, Microsoft also catered for a helpdesk persona by allowing certain actions, previously only being possible via the Configuration Manager console, available in Intune. Unfortunately, Microsoft has never gone on to expand this capability into further personas.



A unified platform including both Configuration Manager and Microsoft Intune

In this section I've touched on the 3 ways Microsoft provides help to a customer on their journey to Cloud Native:

- 1. Cloud Management Gateway [5].
- 2. Co-Management [4].
- 3. Tenant Attach [9].

To be clear, none of the above options will solve the application challenges and fully remove the reliance on Configuration Manager for those organizations with complex application estates.

The Business Value

There are many benefits for an organization to achieve Cloud Native for Windows Endpoint Management:

- Cost savings across hosting and running a Configuration Manager Infrastructure.
- Operational efficiencies by unifying endpoint management within a single portal.
- Security improvements by having better RBAC and MFA controls to harden access to a Cloud Management portal.
- End user experience improvements and efficiencies by providing better self-service options.

What is quite interesting is that Microsoft has funded four Forrester Total Economic Impact studies for Endpoint Management:

- TEI of Intune Suite [10].
- TEI of Microsoft Endpoint Management [11].
- TEI of Modernizing Endpoints [12].
- TEI of Microsoft Managed Desktop [13].

You can also include the TEI for Microsoft 365 E3, as that also covers Endpoint Management data points [14].

The challenge for me with the above studies is that they all assume that an organization will be using the combination of both Microsoft Intune and Configuration Manager to manage the Windows estate, rather than showing the value of the organization decommissioning the Configuration Manager infrastructure. One could assume there is a political reason for this, with Microsoft not wanting to show any signs that they would be deprecating Configuration Manager – based on previous fallout when many in the EUC industry felt Microsoft was headed in this direction, which led to many "ConfigMgr is not dead" posts from Product Managers.

Microsoft Managed Desktop (MMD) was the closest Microsoft came to pushing customers towards Cloud Native. The biggest challenge for customers looking to adopt MMD and for Microsoft selling MMD was migrating the complex applications to Intune. Whilst this approach was ok for a subset of users who perhaps only used Office and some SaaS apps to do their job, it was not enough to make it a wall-to-wall proposition that many folks in field roles needed it to be to hit aggressive sales targets. Eventually Microsoft conceded and supported co-management with MMD, but ultimately it was too late to save MMD which is now back at the engineering drawing board, and what remains in its place is Windows Autopatch [15].

Based on the above though, we can look at the TEI of MMD [13] to review the quantified benefits of migrating to Cloud Native, based on 5,000 user devices:

- Savings of \$4.2 million by consolidating endpoint management and security infrastructure.
- Fifty percent fewer IT FTE hours required to maintain IT infrastructure.
- Ninety percent less time required to set up end users.
- Thirty-five percent reduction in help desk calls related to device issues.
- Savings of over \$313,000 in time required to provision and deploy user devices.

Going one level down, the study [13] made the following cost assumptions:

- On average, \$30 per user per year in license and infrastructure costs for endpoint management and security infrastructure.
- In the previous environment, two FTEs maintained the platform. In the new environment, one FTE is needed, resulting in a savings of one FTE (\$130,000 annually).

The actual CapEx and OpEx savings to fully decommission Configuration Manager will vary for each organization, and Microsoft has not commissioned a study to perform this actual comparison. However, for an organization that owns and manages this infrastructure, clients will see significant benefits proportional to the size and complexity of the estate, and savings can be made against CapEx depreciation on the hardware hosting the infrastructure and OpEx for the ongoing support and maintenance of the environment.

Organizations should consider the costs of migrating the application estate to Microsoft Intune. These costs are traditionally driven by lengthy people heavy project services that will potentially outstrip the cost savings achieved by decommissioning a Configuration Manager infrastructure. Therefore, customers should be considering automated and AI powered approaches to migrating their complex application estates to Microsoft Intune, thus reducing the project timeframes and the spend on costly FTE hours.

In addition to the business benefits, the tangible technical goals that can be achieved through a Cloud Native Windows estate are as follows [1]:

- The ability to ship devices directly to the end user.
- Automatically configure applications and settings on devices using an internet connection.
- The ability for end users to reset their devices and redeploy applications without losing data.
- Allow your end users to be productive from anywhere, while protecting and securing user and organization data.

Configuration Manager to Microsoft Intune

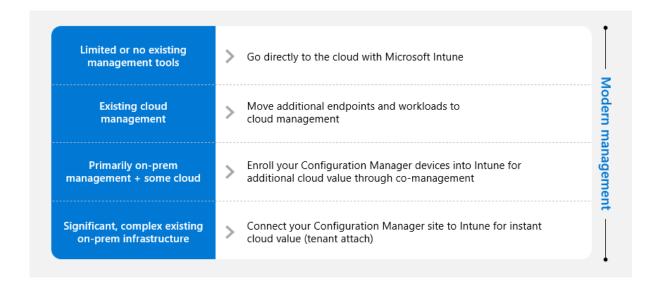
One key element of migrating to Cloud Native is the Cloud Identity. This whitepaper is focused on the Windows Endpoint; however, any organization looking at this move must consider that Cloud Identity with Azure Active Directory is a key prerequisite to achieving Cloud Native [16].

There is no prescribed ordering of activities on the journey to achieving Cloud Native. For example, the paths are well summarised in one of my favourite blogs by Danny Guillory (Microsoft) in his "The Big 3" blog [7]. In this blog, Danny's preferred approach is:

- 1. CMG.
- 2. Tenant Attach.
- 3. Co-management.

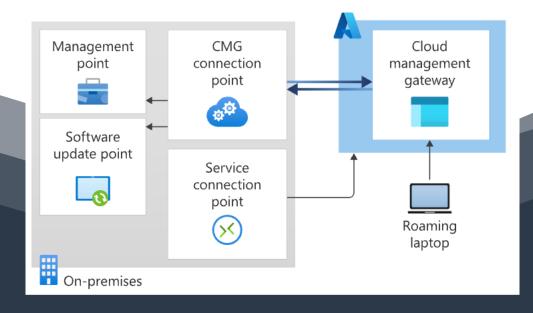
The ordering of these should be tied to your business or operational strategic goals. To give credit to Danny's blog; this was written during the Covid-19 period where organizations were prioritising enabling remote work. Therefore, at the time, I would agree that the CMG is a logical first step given that it would enable the remote management of Configuration Manager clients without having to enforce this traffic through the VPN.

Microsoft themselves recommend an approach based on the current environment, as per Figure 4, taken from the Microsoft Endpoint Management and Security Build Intent Workshop content.



CMG

The CMG provides a simple way to manage Configuration Manager clients over the internet. You deploy the CMG as a cloud service in Microsoft Azure. Then, without more on-premises infrastructure, you can manage clients that roam on the internet or are in branch offices across the WAN. You also don't need to expose your on-premises infrastructure to the internet [17].



By deploying the CMG, you can extend the reach of Configuration Manager without the additional cost of extending the physical infrastructure. If you optionally choose to leverage the CMG as a Cloud Distribution Point for your applications, you will need to consider the storage and data egress charges that will apply against the Azure Resource.

You can also deploy internet facing Azure AD joined devices using Windows Autopilot and bootstrap the Configuration Manager Client to be able to co-manage the devices [18]. If access to on-premises resources is still required, then this can still be achieved without the need for a hybrid joining the device [19].

Tenant Attach

I will start by explaining what tenant attach entails and what it enables. Tenant attach is the process of connecting your Configuration Manager environment directly to Microsoft Intune. The process is fully focused on the infrastructure and does not affect or make any changes to the Windows Endpoints themselves. I feel it's always important to be clear on that point.

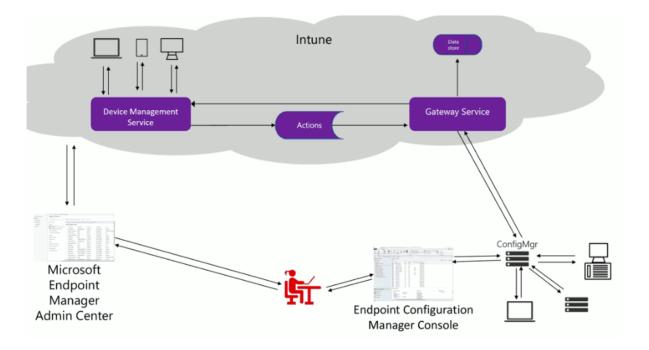
The process is triggered from within the Configuration Manager Admin Console and requires a Global Administrator when preforming the initial setup, this is mainly required because the onboarding creates a third-party app and a first-party service principal in the Azure AD tenant. Further prerequisites can be found here [20].

Once enabled, Tenant attempts to transform Microsoft Intune into the main console in the Cloud for managing Windows Endpoints. The architecture allows the Configuration Manager site to synchronize data about the device and the user to Microsoft Intune. Organizations can then query and present data from an on-premises environment, in Microsoft Intune, in real time, without active synchronization. Therefore, this does entail additional data collection from Microsoft and requires reviewing prior to enabling [21].

In terms of the features that tenant attach enables for Configuration Manager devices via Intune, some of these include:

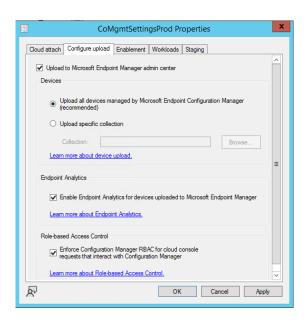
Run PowerShell scripts.

- Install applications.
- Query devices with CMPivot.
- Display a timeline of events from a device.
- Read the Bitlocker Recovery Key.
- View the status of Software Updates.
- Endpoint Security Policies.



Another key feature of tenant attach is the ability to enroll Configuration Manager devices into Endpoint Analytics. Thus, having visibility of the type of insights you would typically receive for your Cloud Managed devices, such as:

- Startup performance.
- Restart frequency.
- Application reliability.



Therefore, tenant attach can provide some immediate value for those organizations with limited Microsoft Intune management of their Windows Endpoints, and a great starting point on the journey to Cloud Native. The challenge for organizations in this scenario will be accepting the additional data collection required by Microsoft; however, this is a concept that comes hand in hand when moving to Cloud Native and organizations will need to accept and overcome.

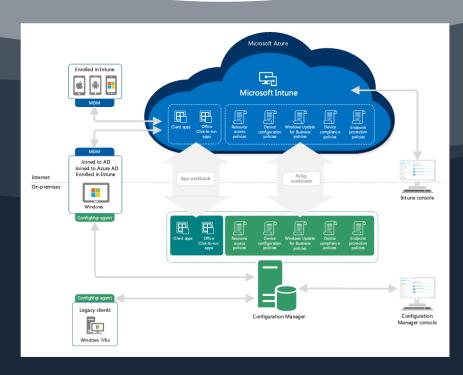
Co-Management

Organizations that are serious about getting to Cloud Native will likely be either considering co-management or have it enabled in their environment.

We need to be clear that we are not confusing co-management with co-existence. Co-existence is a term used when an organization manages devices with Configuration Manager and a third-party MDM service and comes with its own set of challenges [22].

Co-management requires the enrolment of Windows Endpoints into Intune, and these endpoints can be either Azure AD Joined or Hybrid Azure AD Joined. Azure AD Joined devices will typically be your new devices that are internet facing and deployed via Windows Autopilot, whilst Hybrid Azure AD Joined devices will cater for existing devices being enrolled into Intune.

In co-management, Configuration Manager is still the management authority for all workloads until being switched to workloads over to Microsoft Intune. This is the main advantage to co-management; it allows organizations to switch workloads over to Intune at their own pace. Also, as these devices are enrolled in Intune, a device administrator can perform device actions from within the Intune administration portal.

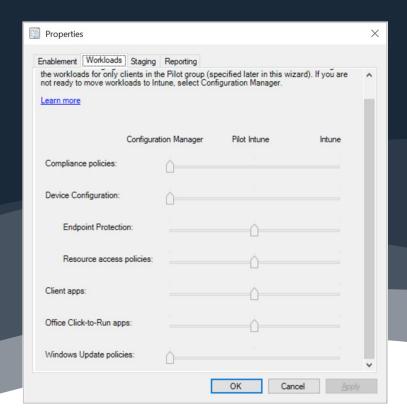


In terms of immediate value that organizations can gain from enabling co-management [23]:

- Conditional Access with device compliance.
- Intune-based remote actions, e.g., restart, remote control, or factory reset.
- Centralised visibility of device health.
- Link users, devices, and apps with Azure AD.
- Modern provisioning with Windows Autopilot.
- Remote Actions.

Co-management supports the following workloads and provides organizations with the ability to switch them individually over to Intune to manage [24]:

- Compliance policies.
- · Windows Update policies.
- Resource access policies.
- Endpoint protection.
- Device configuration.
- Office Click-to-Run apps.
- Client apps.



Compliance Policies

Compliance policies define the rules and settings that a device must comply with to be considered compliant by conditional access policies. Also, compliance policies are used to monitor and remediate compliance issues with devices independently of conditional access. You can add an evaluation of custom configuration baselines as a compliance policy assessment rule.

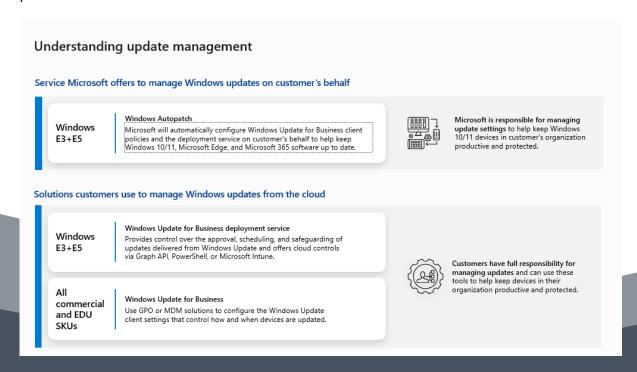
Compliance policies for devices are strategically tied to a Zero Trust strategy. When it comes to Zero Trust, device signals are important to verify that an end user is attempting to access a resource from a trusted endpoint. What a trusted endpoint is defined as will vary for each organization and compliance policies allow organizations to apply this definition.

From my experience this is typically the first workload that an organization will shift to Intune. This is normally down to the fact that an organization will have Cloud Identity in place and be using Conditional Access to manage access to corporate Cloud Resources, so device compliance is the logical first step to enrich this solution.

Windows Update Policies

Windows Update for Business (WUfB) allows an organization to configure and deploy Windows Update policies via Intune. These policies can consist of update deferral policies for Windows monthly updates and/or Windows Feature updates and are typically defined by update rings with increasing deferral time frames.

Organizations can also leverage Windows Autopatch [15] by shifting the Windows Update policies workload over to Intune.



Resource Access Policies

Resource access policies configure VPN, Wi-Fi, email, and certificate settings on devices.

Please note, these policies in Configuration Manager are being deprecated and will no longer be tested and supported from version 2203 [25]. Therefore, it is now recommended to use Microsoft Intune to deploy resource access profiles and starting in version 2211 this slider will be disabled.

Endpoint Protection

The Endpoint Protection workload includes the Defender suite of protection features, and I highly recommend configuring and deploying these policies, alongside Windows Security Baseline, with Microsoft Intune. The following protection features are included:

- Microsoft Defender Antivirus.
- Microsoft Defender Application Guard.
- Microsoft Defender SmartScreen.
- Microsoft Defender for Endpoint.
- Windows Defender Firewall.
- Windows Encryption (also known as BitLocker).
- Windows Defender Exploit Guard.
- Windows Defender Application Control.
- Windows Defender Security Centre.

Microsoft notes that they have built in protections during a transition of this workload from Configuration Manager to Intune. When an organization switches this workload, the Configuration Manager policies stay on the device until the Intune policies overwrite them. This behaviour ensures that the device still has protection policies during the transition [26].

Device Configuration

The device configuration workload includes settings that you manage for devices in your organization. This slider also acts as a master slider for the Resource Access and Endpoint Protection workloads, so essentially when this slider is moved over to Intune, these sliders are moved over also.

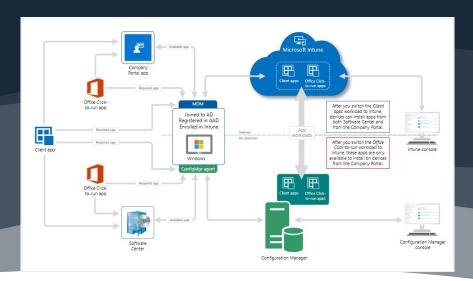
This workload includes the device configuration profiles with settings catalog that are configured and deployed with Intune. If there are gaps between what is not available in Intune when compared to Configuration Manager there is an option to cater for this by specifying an exception on a Configuration Manager configuration baseline.

Office Click-to-Run apps

This workload manages Microsoft 365 Apps on co-managed devices. After moving this workload, Microsoft 365 apps assigned from Microsoft Intune will show up in the Company Portal on the device.

Client apps

This workload can be misleading in terms of assuming this will ensure that apps are only deployed via Intune when the slider is shifted to Intune. What happens is that the Company Portal will now show both the apps delivered via Intune and the apps delivered via Configuration Manager. Therefore, it provides a single destination for a user to find and install their assigned apps, rather than having to go to both the Company Portal and Software Centre.



Summary

In this section we have covered the various routes that Microsoft has made available to organizations when moving from Configuration Manager to Microsoft Intune. We only discussed the tooling and mechanisms available to transition, rather than going further into the deeper steps required when looking at a migration away from Group Policy to Intune Settings Catalog as an example.

What is missing from this migration path is how an organization can migrate their application estate from Configuration Manager to Microsoft Intune. Many organizations have spent a large amount of time and effort building logic and intelligence into their Configuration Manager applications; modernizing these applications and migrating into Intune is far from a trivial task.

In the next section we look at how Rimo3 can solve the application problem for organizations.

Solving the Application Problem with Rimo3

Rimo3 offers a comprehensive, cloud hosted solution for modernizing and maintaining your Windows™ application estate, from migration to ongoing maintenance. The Rimo3 platform automates the entire modernization process, eliminating the need for scripting or complex configuration. It integrates with industry-leading solutions and uses your unique infrastructure configuration for testing, modernization, and migration.



Rimo3 Cloud platform is an intelligent and scalable solution that automates packaging, testing, modernization, and migration of Windows applications to modern environments. It simplifies migrations and day-to-day workspace maintenance [27].

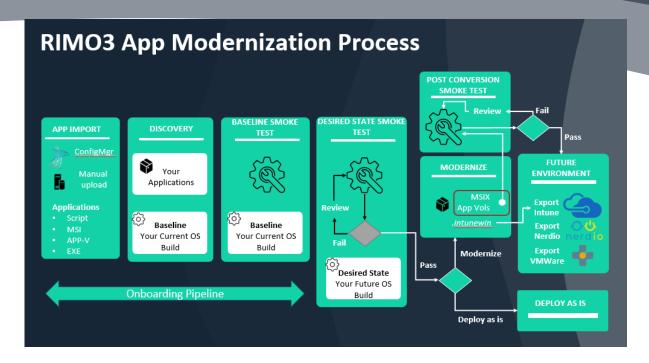
Import, Discover, Test, Conversion, and Export

Rimo3 automatically imports enterprise metadata from storage repositories like Configuration Manager, eliminating the need for custom scripting and manual package transfers. After import, applications are discovered and analyzed for their suitability for migration and capturing package customizations.

Automated testing determines application readiness against custom images, and detailed reports highlighting the readiness for Windows 10 and Windows 11 target images.

Rimo3 then automates the testing phase to determine application suitability for modern package formats like MSIX and VMware App Volumes and automatically converts applications to modern formats. Applications suitable for modern package formats are automatically captured and converted using best practices and vendor-supported tooling.

The Rimo3 platform also automatically retests the newly created packages against the target environment. To complete the migration process, Rimo3 facilitates automatic export of the entire application estate to modern management planes like Microsoft Intune and Nerdio Manager for Enterprise [28], enabling efficient management of modern workspaces.



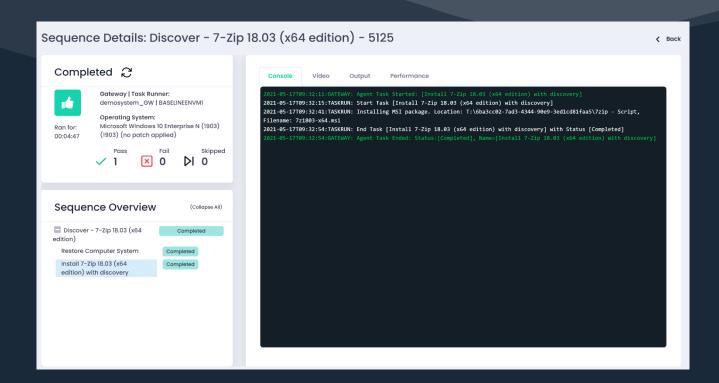
Rimo3 Discovery

Rimo3 allows the importing of existing packages and applications configured as silent installs from Microsoft Configuration Manager into its Cloud based environment.

Rimo3 will then perform an in-depth automated Discovery process on the applications to identify the application behaviors and all elements that are laid down to the Operating System when the application is installed.

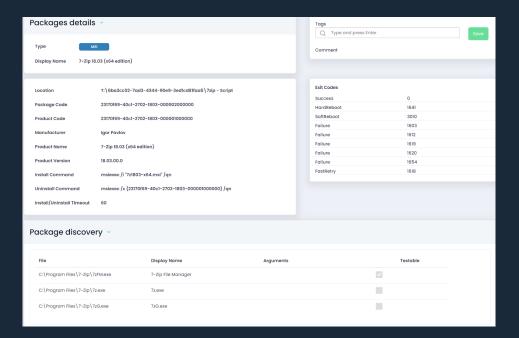
An activity run as part of onboarding applications to automatically identify application executables and determine which should be tested as part of the Intelligent Smoke Test. The Rimo3 Discovery process is automatically executed during the out of the box Microsoft Configuration Manager import integration.

The Rimo3 automated discovery process will ingest the packages from Microsoft Configuration Manager and go through an automated process of installing them on a Rimo3 Task Runner against your current Operating System image to enable us to gather the package intelligence.



Discovery data results

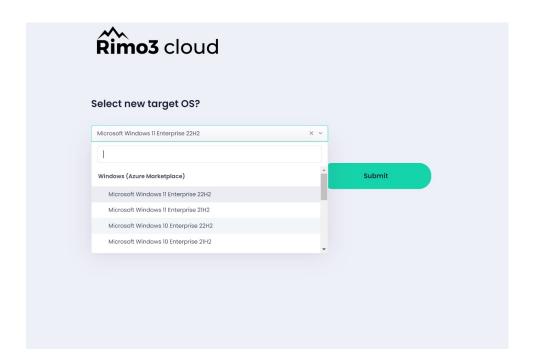
The Rimo3 Discovery Process will identify all the key components of the packages, including the package installation/uninstallation behavior. Rimo3 then uses this intelligence to feed the Intelligent Smoke Test process.



Custom Operating System Image Support (Azure)

Custom OS Image Support enables custom images to be used for testing in Rimo3 Cloud tenants that have been linked to a customer's Azure Subscription. The feature allows organizations to configure additional Operating Systems that reference Managed Images in Azure to be used when provisioning Task Runners. Customer images can include core applications and dependencies such as Office and C++ Runtimes that other applications may depend on.

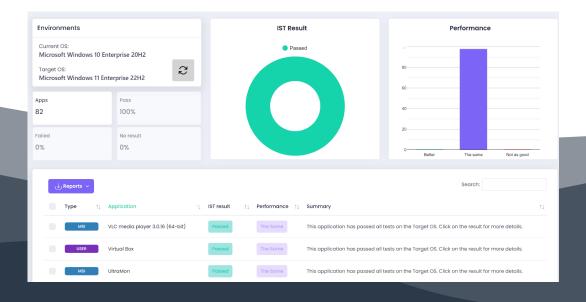
Rimo3 also supports Microsoft Azure Marketplace Image Gallery for ease of use. However, the use of a custom image is preferred as it will represent the environment to provide contextual relevance when testing applications.



Rimo3 Intelligent Smoke Test

The Intelligent Smoke Test is Rimo3's revolutionary automated testing capability; designed to test any application for compatibility with Windows without requiring a predefined script or needing to know what the application is or does. The entire Intelligent smoke test is 100% unattended.

Rimo3's Intelligent Smoke Test dashboard will provide documental proof that the package installs and runs successfully in the desired environment. For applications that fail the process, the Rimo3 platform provides detailed log files, video, and screenshot evidence to support remediation.



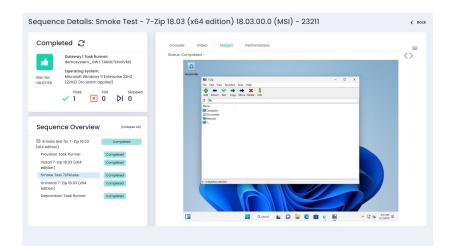
Unattended Intelligent Smoke Test Automated Sequence

The Rimo3 platform automates the provisioning of a Task Runner Virtual Machine (VM), that is running the customers Operating System Image.

The application is then installed and the Rimo3 platform then runs our Patented Intelligent Smoke Test process to run the application and monitor for any errors. During this time, we capture video of the full process and where necessary, take screenshots.

In addition, we also log performance counters to measure impact on the task runner VM.

Finally, Rimo3 confirms the uninstall behavior and deprovisions the Task Runner.



Rimo3 Multi-session Intelligent Smoke Test

Building on the existing Intelligent Smoke Test (IST) the Multi-session smoke test launches applications concurrently in different user sessions on a multi-session capable version of Windows to provide the same revolutionary insights into the application's behaviour in each session as the existing IST.

Rimo3 Automated Modern Packaging

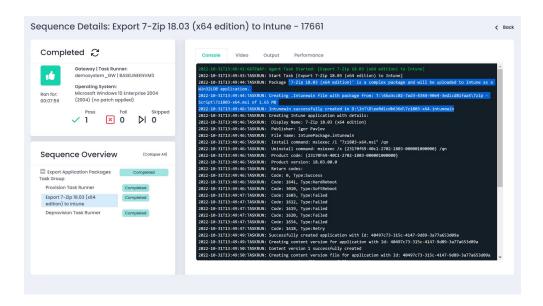
Rimo3 supports unattended packaging for the following application package types:

- Microsoft MSIX (includes global trusted root certificate as part of conversion)
- VMware App Volumes
- Microsoft Intune
 - Windows Universal line-of-business apps (MSIX).
 - MSI line-of-business apps [28] [29].
 - Windows app (Win32) (.intunewin format).

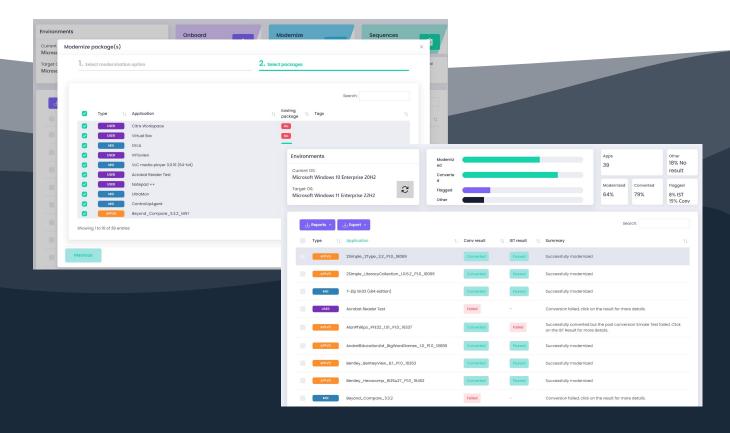
Rimo3 automated Intune export

The Rimo3 platform enables the export of applications directly into Intune.

Successfully exported applications will land in the Intune applications blade and will be in a state that is ready to be assigned.



Rimo3 automated MSIX conversion



Post Packaging Automated Intelligent Smoke Test

The post packaging Intelligent Smoke Test validates the modern package against a specified Operating Environment.

Rimo3 Integrations

Microsoft Configuration Manager Import

The feature will import Applications from ConfigMgr with a Deployment Type of Windows Installer (MSI), AppV5 as well as Script Installers. This process is unattended.

Microsoft Intune Export

Applications that have been successfully onboarded into Rimo3 can be exported to Intune with the desired package format from supported package types.

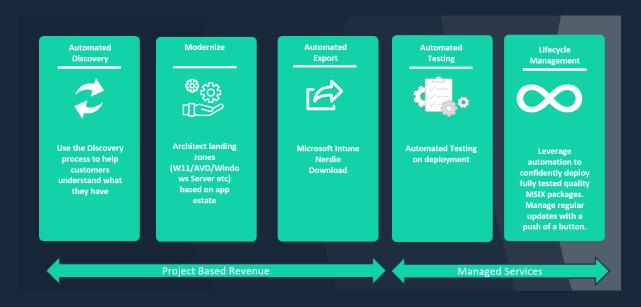
Application Export/Deployment

Finally, Rimo3 supports the export of applications, either modernized or in their existing format to:

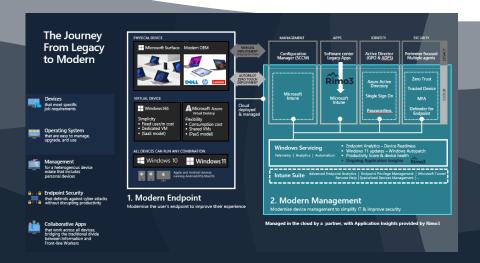
- Microsoft Intune (.intunewin wrapped or MSIX).
- Nerdio Manager for Enterprise [28] (MSIX only).
- Local download.

Partner Opportunity

With Rimo3 Services, partners can enrich their offerings to help customers on their journey to Cloud Native for Windows Endpoints.



From a Professional Services perspective, Rimo3 can support the acceleration of the migration of the applications from Configuration Manager to a Microsoft Intune. During that process, Rimo3 automates the testing of the applications against the target Operating System image, Windows 11 as an example. Services Partners can wrap around this process by providing the management of the overall transformation and the consultancy engagement to provide the expertise around the applications pre and post-migration. So rather than leaving the applications as an item, not in scope of a transformation or throwing costly bodies at the problem, a Services Partner is able to fully transform the customer to a fully Cloud Native Windows Endpoint environment.



Once the customer has gone through the transformation, they can then be onboarded to a Modern Desktop Managed Service, with a partner providing the ongoing management of elements such as:

- Device lifecycle.
- Image management.
- Intune Policy Management.
- Endpoint Security management and monitoring.
- Joiners, movers, and leavers.
- Analytics and reporting.

With Rimo3 providing the ongoing preproduction Application Insights to identify potential application outages caused by changes to the production environment.



Therefore, Services Providers can provide an end-to-end modern offering to support the customer journey to Cloud Native Windows Endpoints.

Closing

Over the past 6 years Microsoft has been providing organizations with paths to Cloud Native Windows management.

However, for organizations to fully achieve Cloud Native they still must tackle the one thing that, in my experience, holds most organizations back – the applications. So far, Microsoft has not provided a clear path beyond meeting their customers where they are. Many customers are essentially stuck in this co-management limbo where they have moved their workloads to Intune but are still reliant on delivering their applications via Configuration Manager.

To compound this problem, many organizations are experiencing a reduction on their operation budgets and headcounts. This is making it extremely challenging to build a business case for tackling this problem which is perceived as an expensive manual effort to Discover, Modernize, Migrate and Test a complex application estate.

At Rimo3 we pride ourselves on being the world's first fully automated package modernization solution for application migrations from Configuration Manager to Intune. Thus, helping organizations maintain critical packaging configuration and installation logic, automate migrations of legacy Configuration Manager packages to Intune, and accelerate the move to a modern workspace [9].

- [1] Microsoft, "Learn more about cloud-native endpoints," https://learn.microsoft.com/en-us/mem/solutions/cloud-native-endpoints/cloud-native-endpoints-overview, 2023.
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