```
1
00:00:01,101 --> 00:00:03,570
>> With the rise of
technology often
2
00:00:03,570 --> 00:00:05,130
comes greater concentration of
3
00:00:05,130 --> 00:00:07,490
power in smaller numbers
of people's hands,
00:00:07,490 --> 00:00:10,045
and I think that this creates
5
00:00:10,045 --> 00:00:12,770
greater risk of
ever-growing wealth
6
00:00:12,770 --> 00:00:14,390
inequality as well.
```

```
7
00:00:14,390 --> 00:00:16,650
To be really candid,
I think that with
8
00:00:16,650 --> 00:00:19,110
the rise of the last
few ways of technology,
9
00:00:19,110 --> 00:00:20,640
we actually did a great job
10
00:00:20,640 --> 00:00:22,100
creating wealth in the East
and the West Coast,
11
00:00:22,100 --> 00:00:23,825
but we actually did
leave large parts
12
00:00:23,825 --> 00:00:25,455
of the country behind,
```

13

00:00:25,455 --> 00:00:26,880 and I would love for this next one 14 00:00:26,880 --> 00:00:30,070 to bring everyone along with us. 15 00:00:35,650 --> 00:00:37,690 >> Hi everyone. Welcome to Behind the Tech. 16 00:00:37,690 --> 00:00:38,945 I'm your host, Kevin Scott, 17 00:00:38,945 --> 00:00:41,165 **Chief Technology** Officer for Microsoft. 18 00:00:41,165 --> 00:00:43,310 In this podcast, we're going

to get behind the tech.

19

00:00:43,310 --> 00:00:44,510

We'll talk with some of

20

00:00:44,510 --> 00:00:46,130

the people who made

our modern tech world

21

00:00:46,130 --> 00:00:47,480

possible and understand what

22

00:00:47,480 --> 00:00:49,555

motivated them to

create what they did.

23

00:00:49,555 --> 00:00:51,020

So, join me to

24

00:00:51,020 --> 00:00:52,580

maybe learn a little bit

about the history of

25 00:00:52,580 --> 00:00:55,730 computing and get a few behind the scenes insights

26

00:00:55,730 --> 00:00:56,960 into what's happening today.

27

00:00:56,960 --> 00:00:57,866

Stick around.

28

00:01:01,608 --> 00:01:04,000

Today I'm joined by my

colleague Christina Warren.

29

00:01:04,000 --> 00:01:06,280

Christina is a Senior

Cloud Developer Advocate

30

00:01:06,280 --> 00:01:08,105

at Microsoft. Welcome back Christina. 31 00:01:08,105 --> 00:01:09,270 >> Happy to be here Kevin, 32 00:01:09,270 --> 00:01:10,855 and super excited about 33 00:01:10,855 --> 00:01:11,950 who you're going to be talking to today. 34 00:01:11,950 --> 00:01:14,595 >> Yeah. Today's guest is Andrew Ng.

35

00:01:14,595 --> 00:01:17,620 >> Andrew is, I don't think this is too much to say,

00:01:17,620 --> 00:01:19,900

he's one of the preeminent minds

37

00:01:19,900 --> 00:01:22,105

in artificial intelligence

and machine learning.

38

00:01:22,105 --> 00:01:23,260

I've been following

his work since

39

00:01:23,260 --> 00:01:24,610

the Google Brain Project,

40

00:01:24,610 --> 00:01:26,740

and he co-founded Coursera,

41

00:01:26,740 --> 00:01:29,560

and he's done so many

important things and

00:01:29,560 --> 00:01:31,330 so much important research on AI and that's

43

00:01:31,330 --> 00:01:33,550 a topic that I'm really

obsessed with right now.

44

00:01:33,550 --> 00:01:35,615

So, I can't wait to hear

what you guys talk about.

45

00:01:35,615 --> 00:01:38,260

>> Yeah. In addition

to his track record as

46

00:01:38,260 --> 00:01:41,445

an entrepreneur, so

Landing.Al, Coursera,

47

00:01:41,445 --> 00:01:43,975

being one of the co-leads of

00:01:43,975 --> 00:01:47,500 the Google Brain Project in its very earliest days, 49 00:01:47,500 --> 00:01:50,290 he also has this incredible track record 50 00:01:50,290 --> 00:01:52,450 as academic researcher. 51 00:01:52,450 --> 00:01:56,845 He has a hundred plus really fantastically good papers 52 00:01:56,845 --> 00:02:01,215 on a whole variety of topics in artificial intelligence,

00:02:01,215 --> 00:02:03,440

48

53

9

which I'm guessing are on

00:02:12,195 --> 00:02:13,440

54

00:02:03,440 --> 00:02:06,665 the many a PHD student's reading list 55 00:02:06,665 --> 00:02:07,720 for the folks who are trying to get 56 00:02:07,720 --> 00:02:09,405 degrees in this area now. 57 00:02:09,405 --> 00:02:10,870 >> I can't wait. I'm really 58 00:02:10,870 --> 00:02:12,195 looking forward to the conversation. 59

>> Great. Christina, we'll

60

00:02:13,440 --> 00:02:15,084

check back with you

after the interview.

61

00:02:17,685 --> 00:02:19,605

Coming up next, Andrew Ng.

62

00:02:19,605 --> 00:02:22,060

Andrew is founder and

CEO of Landing.AI.

63

00:02:22,060 --> 00:02:24,535

Founding lead of the

Google Brain Project

64

00:02:24,535 --> 00:02:26,125

and co-founder of Coursera.

65

00:02:26,125 --> 00:02:28,450

Andrew is one of
the most influential leaders
66
00:02:28,450> 00:02:29,770
in AI and deep learning.
67
00:02:29,770> 00:02:31,910
He's also a Stanford University
68
00:02:31,910> 00:02:33,695
Computer Science
adjunct professor.
69
00:02:33,695> 00:02:35,375
Andrew, thanks for being here.
70
00:02:35,375> 00:02:36,725
>> Thanks a lot for
having me Kevin.
71

00:02:36,725 --> 00:02:39,270

>> So, let's go all the way back to the beginning. 72 00:02:39,270 --> 00:02:41,460 So, you grew up in Asia? 73 00:02:41,460 --> 00:02:44,230 And I'm just sort of curious when was it that you 74 00:02:44,230 --> 00:02:45,580 realized you were really 75 00:02:45,580 --> 00:02:48,050 interested in math and computer science? 76 00:02:48,050 --> 00:02:49,530 >> I was born in London, 77

00:02:49,530 --> 00:02:52,140

but grew up mostly in

Hong Kong and Singapore.

78

00:02:52,140 --> 00:02:55,490

I think I started coding

when I was six-years-old.

79

00:02:55,490 --> 00:02:58,910

And my father had

a few very old computers.

80

00:02:58,910 --> 00:03:01,310

The one I used the most

was some old Atari,

81

00:03:01,310 --> 00:03:03,280

where I remember there

were these books

82

00:03:03,280 --> 00:03:05,260

where you would read

the code in a book and

83

00:03:05,260 --> 00:03:07,330

just type in a computer and then you had 84 00:03:07,330 --> 00:03:08,390 these computer games you could play 85 00:03:08,390 --> 00:03:09,560 that you just implemented yourself. 86 00:03:09,560 --> 00:03:10,615 So, I thought that was wonderful. 87 00:03:10,615 --> 00:03:15,005 >> Yeah, and so that was probably the Atari 400 or 800? 88 00:03:15,005 --> 00:03:16,920

>> Yeah. Atari 800 sounds right.

89

00:03:16,920 --> 00:03:18,270

It was definitely some Atari.

90

00:03:18,270 --> 00:03:20,350

>> That's awesome. And what sorts of

91

00:03:20,350 --> 00:03:21,755

games were you most interested in?

92

00:03:21,755 --> 00:03:23,500

>> You know, the one

that fascinated me

93

00:03:23,500 --> 00:03:25,360

the most was a

number guessing game.

94

00:03:25,360 --> 00:03:26,770

Where you, the human, would think

95 00:03:26,770 --> 00:03:28,270 of a number from 1 to 100, 96 00:03:28,270 --> 00:03:29,790 then the computer would basically do 97 00:03:29,790 --> 00:03:32,730 binary search but chooses: Is it higher or lower than 50? 98 00:03:32,730 --> 00:03:34,520 Is it higher or lower than 75 and so on, 99 00:03:34,520 --> 00:03:36,230 until it guesses the right number. 100

00:03:36,230 --> 00:03:37,540

>> Well, in a weird way, 101 00:03:37,540 --> 00:03:41,155 that's like early statistical Machine Learning, right? 102 00:03:41,155 --> 00:03:43,860 >> Yeah, and then, so at six-years-old 103 00:03:43,860 --> 00:03:46,460 it was just fascinating that the computer could guess. 104 00:03:46,460 --> 00:03:48,135 >> Yeah. So, from 105 00:03:48,135 --> 00:03:50,320 six years- did you go to

106

00:03:50,320 --> 00:03:52,630

a science and technology

high school?

107

Did you take

computer science classes

00:03:52,630 --> 00:03:54,670

108

00:03:54,670 --> 00:03:56,970

when you were a kid or ...?

109

00:03:56,970 --> 00:03:59,845

>> I went to good schools:

St. Paul's in

110

00:03:59,845 --> 00:04:03,040

Hong Kong and then ACPS in

the Raffles in Singapore.

111

00:04:03,040 --> 00:04:04,840

I was lucky to go

to good schools.

112

00:04:04,840 --> 00:04:06,040

00:04:16,305 --> 00:04:17,965

You and I do this, we know this.

I was fortunate to have grown up in 113 00:04:06,040 --> 00:04:08,170 countries with great educational systems. 114 00:04:08,170 --> 00:04:10,900 Great teachers, they made us work really hard but also 115 00:04:10,900 --> 00:04:14,205 gave us lots of opportunities to explore. 116 00:04:14,205 --> 00:04:16,305 And I feel like, computer science is not magic. 117

00:04:22,080 --> 00:04:24,700
I actually feel like anyone
could do what I'd do if they

121
00:04:24,700 --> 00:04:27,880
put in a bit of time to learn
to do these things as well.

122
00:04:27,880 --> 00:04:29,315
Having good teachers helps a lot.

123
00:04:29,315 --> 00:04:32,330

>> We chatted in our last

118

119

120

00:04:17,965 --> 00:04:19,625

While I'm very excited about

00:04:19,625 --> 00:04:22,080

the work I get to do in

computer science and AI,

episode with Alice Steinglass,

124

00:04:32,330 --> 00:04:34,615

who's the president of Code.org,

125

00:04:34,615 --> 00:04:36,865

and they are spending

126

00:04:36,865 --> 00:04:39,220

the sum total of their

energy trying to

127

00:04:39,220 --> 00:04:41,800

get K-12 students interested in

128

00:04:41,800 --> 00:04:44,845

computer science and

pursuing careers in STEM.

129

00:04:44,845 --> 00:04:46,140

You're also an educator.

130 00:04:46,140 --> 00:04:48,700 You are a tenured professor at Stanford and

131 00:04:48,700 --> 00:04:51,820 spent a good chunk of your life in academia.

132 00:04:51,820 --> 00:04:55,420 What things would you encourage students to think

133
00:04:55,420 --> 00:04:59,795
about if they are considering
a career in computing?

134 00:04:59,795 --> 00:05:02,130 >> I'm a huge admirer of Code.org.

135

doing is great. 136 00:05:03,835 --> 00:05:06,490 Once upon a time, society used to 137 00:05:06,490 --> 00:05:08,985 wonder if everyone needed to be literate. 138 00:05:08,985 --> 00:05:10,740 Maybe all we needed was for 139 00:05:10,740 --> 00:05:13,180 a few monks to read the Bible to us and we didn't 140 00:05:13,180 --> 00:05:15,190 need to learn to read and write ourselves because

00:05:02,130 --> 00:05:03,835

I think what they're

00:05:15,190 --> 00:05:17,260 we'd just go and listen to

the priest or the monks.

142

141

00:05:17,260 --> 00:05:19,570

But we found that when a

lot of us learned to read and

143

00:05:19,570 --> 00:05:22,440

write that really improved

human-to-human communication.

144

00:05:22,440 --> 00:05:24,040

I think that in the future,

145

00:05:24,040 --> 00:05:26,610

every person needs to be computer

146

00:05:26,610 --> 00:05:28,230

literate at the level

of being able to

147 00:05:28,230 --> 00:05:30,220 write these simple programs. 148 00:05:30,220 --> 00:05:31,940 Because computers are becoming so 149 00:05:31,940 --> 00:05:33,975 important in our world and coding 150 00:05:33,975 --> 00:05:35,830 is the deepest way for 151 00:05:35,830 --> 00:05:38,075 people and machines to communicate. 152 00:05:38,075 --> 00:05:39,310

There's such a scarcity of

00:05:39,310 --> 00:05:40,645 computer programmers today that

154

00:05:40,645 --> 00:05:42,550 most computer programmers end up writing

155

00:05:42,550 --> 00:05:45,250 software for thousands of millions of people.

156

00:05:45,250 --> 00:05:48,145

But in the future if

everyone knows how to code,

157

00:05:48,145 --> 00:05:50,140

I would love for

the proprietors of

158

00:05:50,140 --> 00:05:52,470

a small mom and

pop store at a corner to

159 00:05:52,470 --> 00:05:54,485 go program an LCD display 160 00:05:54,485 --> 00:05:56,870 to better advertise their weekly sales. 161 00:05:56,870 --> 00:05:59,420 So, I think just as literacy, 162 00:05:59,420 --> 00:06:01,340 we found it having everyone being able to 163 00:06:01,340 --> 00:06:03,395 read and right, improved human-to-human communication. 164 00:06:03,395 --> 00:06:04,945

I actually think

everyone in the future

165 00:06:04,945 --> 00:06:06,590 should learn to code because that's 166 00:06:06,590 --> 00:06:08,050 how we get people and 167 00:06:08,050 --> 00:06:10,150 the computers to communicate at the deepest levels. 168 00:06:10,150 --> 00:06:12,490 >> I think that's a really great segue 169 00:06:12,490 --> 00:06:14,710 into the main topic

170

00:06:14,710 --> 00:06:16,520

that I wanted to chat about today, AI, 171 00:06:16,520 --> 00:06:19,240 because I think even you have used 172 00:06:19,240 --> 00:06:23,690 this anecdote that AI is going to be like electricity. 173 00:06:23,690 --> 00:06:25,355 >> I think I came up with that. 174 00:06:25,355 --> 00:06:28,360 >> Yeah. I know this is your brilliant quote 175 00:06:28,360 --> 00:06:30,400

176

and it's spot on.

in many ways is 177 00:06:34,240 --> 00:06:35,950 a byproduct of 178 00:06:35,950 --> 00:06:39,800 the second and third industrial revolution. 179 00:06:39,800 --> 00:06:43,010 We had this transformed society 180 00:06:43,010 --> 00:06:45,220 where you actually had to be literate in 181 00:06:45,220 --> 00:06:50,615 order to function in this quickly industrializing world.

00:06:30,400 --> 00:06:34,240

The push to literacy

182

00:06:50,615 --> 00:06:54,930 So, I wonder how many analogues you 183 00:06:54,930 --> 00:06:57,160 see between the last industrial revolution 184 00:06:57,160 --> 00:06:59,350 and what's happening with AI right now. 185 00:06:59,350 --> 00:07:00,880 >> Yeah. 186 00:07:00,880 --> 00:07:02,360 The last industrial revolution 187 00:07:02,360 --> 00:07:04,130 changed so much human labor.

188

I think one of

00:07:04,130 --> 00:07:05,730

there's a good chance that

the biggest differences 189 00:07:05,730 --> 00:07:07,080 between the last one and this one 190 00:07:07,080 --> 00:07:10,045 is that this one will happen faster, 191 00:07:10,045 --> 00:07:12,445 because the world is so much more connected today. 192 00:07:12,445 --> 00:07:15,115 So, wherever you are in the world, listening to this, 193 00:07:15,115 --> 00:07:17,530

there's a AI algorithm

194 00:07:17,530 --> 00:07:20,155 that's not yet even been

invented as of today,

195

00:07:20,155 --> 00:07:21,720

but that will probably

196

00:07:21,720 --> 00:07:23,465

affect your life

five years from now.

197

00:07:23,465 --> 00:07:25,330

A research university in

198

00:07:25,330 --> 00:07:27,350

Singapore could come up

with something next week,

199

00:07:27,350 --> 00:07:28,880

and then it will make its way to

200

00:07:28,880 --> 00:07:31,350

the United States in a month.

201

00:07:31,350 --> 00:07:32,900

And another year after that,

202

00:07:32,900 --> 00:07:34,510

it'll in be in products

that affect our lives.

203

00:07:34,510 --> 00:07:36,810

So, the world is

connected in a way that

204

00:07:36,810 --> 00:07:39,620

just wasn't true at

the last industrial revolution.

205

00:07:39,620 --> 00:07:42,750

And I think the pace and speed
will bring challenges

206

00:07:42,750 --> 00:07:45,640

to individuals and

companies and corporations.

207

00:07:45,640 --> 00:07:47,990

But our ability to drive

208

00:07:47,990 --> 00:07:50,395

tremendous value for

AI, for the new ideas,

209

00:07:50,395 --> 00:07:52,990

the tremendous driver

for global GDP growth

210

00:07:52,990 --> 00:07:54,210

I think is also maybe

211

00:07:54,210 --> 00:07:55,875

even faster and

greater than before.

going to specialize

212 00:07:55,875 --> 00:08:00,170 >> Yeah. So, let's dig in to that a little bit more. 213 00:08:00,170 --> 00:08:01,420 So, you've been doing 214 00:08:01,420 --> 00:08:04,920 Al Machine Learning for a really long time now. 215 00:08:04,920 --> 00:08:07,095 When did you decide that that's 216 00:08:07,095 --> 00:08:08,390 the thing you were

00:08:08,390 --> 00:08:09,940 on as a computer scientist?

217

218
00:08:09,940 --> 00:08:12,075
>> So, when I was in high
school in Singapore,

219
00:08:12,075 --> 00:08:13,730
my father who is

220
00:08:13,730 --> 00:08:16,630
a doctor was trying to
implement AI systems.

221
00:08:16,630 --> 00:08:18,660
Back then, he was actually
using XP systems,

222
00:08:18,660 --> 00:08:20,435
which turned out not to be
that good a technology.

224 00:08:22,280 --> 00:08:25,190 his day to try to diagnose, I think lymphoma. 225 00:08:25,190 --> 00:08:27,280 >> This is in the late 80's. 226 00:08:27,280 --> 00:08:29,960 >> I think I was 15 years old at that time. 227 00:08:29,960 --> 00:08:31,260 So, yeah, late 80's. 228 00:08:31,260 --> 00:08:33,170 So, I was very fortunate to learn from

223

00:08:20,435 --> 00:08:22,280

He was implementing AI systems of

00:08:34,920 --> 00:08:36,130 and also about neural networks, 231 00:08:36,130 --> 00:08:38,635 because they had day in the sun back then. 232 00:08:38,635 --> 00:08:41,130 That later became an internship at 233 00:08:41,130 --> 00:08:42,810 the National University of Singapore 234 00:08:42,810 --> 00:08:44,795 where I wrote my first

229

230

00:08:33,170 --> 00:08:34,920

my father about XP Systems

research paper actually,

235

00:08:44,795 --> 00:08:46,390

and I found a copy of it recently.

236

00:08:46,390 --> 00:08:47,500

When I read it back now,

237

00:08:47,500 --> 00:08:49,740

I think it was a very

embarrassing research paper.

238

00:08:49,740 --> 00:08:51,640

But we didn't know

any better back then.

239

00:08:51,640 --> 00:08:53,710

And I've actually been doing AI,

240

00:08:53,710 --> 00:08:56,295

computer science and AI

pretty much since then.

241
00:08:56,295 --> 00:08:58,115
>> Well, I look at your CV and
242
00:08:58,115 --> 00:08:59,810
the papers that you've

00:08:59,810 --> 00:09:02,570 written over the course

of your career.

243

244
00:09:02,570 --> 00:09:04,520
It's like you really
had your hands

245 00:09:04,520 --> 00:09:05,875

in a little bit of everything.

246 00:09:05,875 --> 00:09:07,515

There was this inverse

247 00:09:07,515 --> 00:09:09,050 reinforcement learning work that you 248 00:09:09,050 --> 00:09:12,560 did and published the first paper in 2000. 249 00:09:12,560 --> 00:09:14,480 Then, you were doing some work 250 00:09:14,480 --> 00:09:17,255 on what looks like information retrieval, 251 00:09:17,255 --> 00:09:20,310 document representations, and what not. 252

00:09:20,310 --> 00:09:22,165

By 2007, you were doing

253

00:09:22,165 --> 00:09:24,920

this interesting stuff

on self-taught learning.

254

00:09:24,920 --> 00:09:28,330

So, transfer learning

from unlabeled data.

255

00:09:28,330 --> 00:09:32,650

Then, you wrote the

paper in 2009 on

256

00:09:32,650 --> 00:09:34,890

this large scale

unsupervised learning

257

00:09:34,890 --> 00:09:36,915

using graphical processing.

258

00:09:36,915 --> 00:09:40,230
So, just in this 10-year period in your own research,
259
00:09:40,230 --> 00:09:42,925
you covered so many things.

260

00:09:42,925 --> 00:09:45,610 In 2009, we hadn't even really

261

00:09:45,610 --> 00:09:48,240 hit the curve yet on deep learning,

262

00:09:48,240 --> 00:09:51,820 the ImageNet result from Hinton hadn't happened yet.

263

00:09:51,820 --> 00:09:54,405 How do you, as one of the principles,

00:09:54,405 --> 00:09:56,924

you help create the feel,

265

00:09:56,924 --> 00:09:59,660

what does the rate of
progress feel like to you?

266

264

00:09:59,660 --> 00:10:01,960

Because I think this is one

of the things that people

267

00:10:01,960 --> 00:10:05,925 get perhaps a little bit over excited about sometimes.

268

00:10:05,925 --> 00:10:07,820 >> One of the things I've learned in my career

269

00:10:07,820 --> 00:10:08,830 is that you

270
00:10:08,830 --> 00:10:11,545
have to do things before
they're obvious to everyone,

271

00:10:11,545 --> 00:10:12,530

if you want to make a difference

272

00:10:12,530 --> 00:10:13,530

and get the best results.

273

00:10:13,530 --> 00:10:17,645

So, I think I was fortunate

back in maybe 2007 or so,

274

00:10:17,645 --> 00:10:18,880

to see the early signs

275

00:10:18,880 --> 00:10:20,240

that deep learning

was going to take off.

276 00:10:20,240 --> 00:10:21,880 So, with that conviction, 277 00:10:21,880 --> 00:10:23,180 decided to go on and do it, 278 00:10:23,180 --> 00:10:25,025 and that turned out to work well. 279 00:10:25,025 --> 00:10:27,035 Even when I went to Google to 280 00:10:27,035 --> 00:10:29,030 start the Google Brain project, at that time, 281 00:10:29,030 --> 00:10:31,035 neural networks was a bad word to

00:10:31,035 --> 00:10:33,245 many people and there was a lot of initial skepticism.

283

00:10:33,245 --> 00:10:34,750

But, fortunately,

284

00:10:34,750 --> 00:10:38,365

Larry Page was supportive and

then started Google Brain.

285

00:10:38,365 --> 00:10:40,900

And I think when we started Coursera,

286

00:10:40,900 --> 00:10:43,280

online education was not

an obvious thing to do.

287

00:10:43,280 --> 00:10:44,620

There were other

previous efforts,

290
00:10:48,390 --> 00:10:50,695
work with the
conviction to go in.

291
00:10:50,695 --> 00:10:53,780
When I took on the role
at Baidu at that time,

292
00:10:53,780 --> 00:10:55,620
a lot people in the US
were asking me, "Hey,

00:10:55,620 --> 00:10:58,030

Andrew, why on earth would

288

289

00:10:44,620 --> 00:10:46,305

00:10:46,305 --> 00:10:48,390

But because we saw signs

that we could make it

massive efforts that failed.

you want to do AI in China.

294

00:10:58,030 --> 00:10:59,400

What AI is there in China?"

295

00:10:59,400 --> 00:11:01,070

I think, again, I was fortunate

296

00:11:01,070 --> 00:11:03,545

that I was part of something big.

297

00:11:03,545 --> 00:11:05,190

Even today, I think landing.ai

298

00:11:05,190 --> 00:11:06,800

where I'm spending a lot of my time,

299

00:11:06,800 --> 00:11:09,180

people initially ask me, "AI for

300

00:11:09,180 --> 00:11:10,310 manufacturing? Or AI for

301

00:11:10,310 --> 00:11:12,600

agriculture? Or try to

transfer calls using AI?

302

00:11:12,600 --> 00:11:13,980

that's a weird thing to do."

303

00:11:13,980 --> 00:11:16,655

I do find people actually

catch on faster.

304

00:11:16,655 --> 00:11:19,055

So, I find that as I get older,

305

00:11:19,055 --> 00:11:21,910

the speed at which people

go from being really

306

00:11:21,910 --> 00:11:23,070 skeptical about what I do

00:11:23,070 --> 00:11:25,115 versus to saying, "Oh,

maybe that's a good idea."

308

00:11:25,115 --> 00:11:26,540

That window is

becoming much shorter.

309

00:11:26,540 --> 00:11:28,260

>> Is that because

the community is maturing or

310

00:11:28,260 --> 00:11:31,665

because you've got such an

incredible track record that...

311

00:11:31,665 --> 00:11:33,860

>> I don't know. I think

everyone's getting

312 00:11:33,860 --> 00:11:36,245 smarter all around the world. So, yeah. 313 00:11:36,245 --> 00:11:39,300 >> As you look at how machine learning has 314 00:11:39,300 --> 00:11:42,790 changed over the past just 20 years, 315 00:11:42,790 --> 00:11:46,000 what's the most remarkable thing from your perspective? 316 00:11:46,000 --> 00:11:48,395 >> I think a lot of recent progress

00:11:48,395 --> 00:11:50,810 was driven by computational scale, 318 00:11:50,810 --> 00:11:53,985 scale of data, and then also by algorithmic innovation. 319 00:11:53,985 --> 00:11:56,800 But, I think it's really interesting when something 320 00:11:56,800 --> 00:11:59,580 grows exponentially, people, the insiders, 321 00:11:59,580 --> 00:12:01,085 every year you say, "Oh yeah, 322 00:12:01,085 --> 00:12:02,700

it works 50 percent better

323 00:12:02,700 --> 00:12:04,495 than the year before." And every year it's like, 324 00:12:04,495 --> 00:12:06,855 "Hey, another 50 percent year-on-year progress." 325 00:12:06,855 --> 00:12:08,860 So, to a lot of machine learning insiders, 326 00:12:08,860 --> 00:12:09,910 it doesn't feel that magical. 327 00:12:09,910 --> 00:12:11,150 It's, "Yeah, you just get up and 328 00:12:11,150 --> 00:12:12,680 you work on it, and it works better."

To people that didn't grow up in machine learning, 330 00:12:15,245 --> 00:12:16,400 exponential growth often feels 331 00:12:16,400 --> 00:12:17,780 like it came out of nowhere. 332 00:12:17,780 --> 00:12:19,070 So, I've seen this in 333 00:12:19,070 --> 00:12:21,655 multiple industries with the rise of the movement, 334 00:12:21,655 --> 00:12:23,940 with the rise of machine learning and deep learning.

00:12:12,680 --> 00:12:15,245

329

335 00:12:23,940 --> 00:12:26,650 I feel like a lot of the insiders feel like, "Yeah, 336 00:12:26,650 --> 00:12:29,170 we're at 50 percent or some percent better than last 337 00:12:29,170 --> 00:12:30,680 year," but it's really 338 00:12:30,680 --> 00:12:32,735 the people that weren't insiders that feel like, 339 00:12:32,735 --> 00:12:33,910 "Wow, this came out of nowhere. 340

00:12:33,910 --> 00:12:35,105

Where did this come from?"

00:12:35,105 --> 00:12:36,620 So, that's been interesting to observe. 342 00:12:36,620 --> 00:12:38,885 But one thing you and I have chatted about before, 343 00:12:38,885 --> 00:12:41,270 there's a lot of hype about AI. 344 00:12:41,270 --> 00:12:45,820 And I think that what happened with the earlier AI winters is 345 00:12:45,820 --> 00:12:48,270 that there was a lot of hype about AI that

341

346

00:12:48,270 --> 00:12:51,190

that useful or valuable. 347 00:12:51,190 --> 00:12:53,350 But one thing that's really different today is 348 00:12:53,350 --> 00:12:56,065 that large companies like Microsoft, 349 00:12:56,065 --> 00:12:58,790 Baidu, Google, Facebook, and so on, 350 00:12:58,790 --> 00:13:02,465 are driving tremendous amounts of revenue as well as 351 00:13:02,465 --> 00:13:05,805 user value through modern machine learning tools.

turned out not to be

00:13:05,805 --> 00:13:07,935

And that very strong
economic support,

353

00:13:07,935 --> 00:13:10,435

I think machine learning is
making a difference to GDP.

354

00:13:10,435 --> 00:13:12,100

That strong economic support

355
00:13:12,100 --> 00:13:14,030
means we're not in for
another Al winter.

356

352

00:13:14,030 --> 00:13:15,900
Having said that, there
is a lot of hype about

357

00:13:15,900 --> 00:13:18,070

AGI, Artificial

00:13:28,920 --> 00:13:31,970

General Intelligence.
358
00:13:18,070> 00:13:20,634
This really over hyped
fear of evil killer robots,
359
00:13:20,634> 00:13:22,665
Al can do everything
a human can do.
360
00:13:22,665> 00:13:24,620
I would actually welcome a reset
361
00:13:24,620> 00:13:27,060
of expectations around that.
362
00:13:27,060> 00:13:28,920
Hopefully we can reset
363

364 00:13:31,970 --> 00:13:34,430 without throwing out baby with the bath water. 365 00:13:34,430 --> 00:13:35,760 If you look at today's world, 366 00:13:35,760 --> 00:13:37,050 there are a lot more people working on 367 00:13:37,050 --> 00:13:38,170 valuable deep learning projects

369

368

00:13:39,300 --> 00:13:40,600

00:13:38,170 --> 00:13:39,300

today than six months ago,

expectations around AGI

to be more realistic,

and six months ago, there
were a lot more people

370

00:13:40,600 --> 00:13:42,175

doing this than six

months before that.

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00:13:42,175 --> 00:13:43,610

So, if you look at it

in terms of the number

372

00:13:43,610 --> 00:13:44,740

of people, number of projects,

373

00:13:44,740 --> 00:13:45,790

amount of value being created,

374

00:13:45,790 --> 00:13:47,410

it's all going up.

375

00:13:47,410 --> 00:13:48,890

some of the hype and 376 00:13:48,890 --> 00:13:51,200 unrealistic expectations about, "Hey, 377 00:13:51,200 --> 00:13:52,590 maybe we'll have evil killer robots 378 00:13:52,590 --> 00:13:53,970 in two years or 10 years, 379 00:13:53,970 --> 00:13:55,050 and we should defend against it." 380 00:13:55,050 --> 00:13:57,280 I think that expectation

It's just that

381

should be reset.

00:13:57,280 --> 00:14:00,225 >> Yeah. I think you're spot on

382

00:14:00,225 --> 00:14:03,710 about the inside versus

outside perspective.

383

00:14:03,710 --> 00:14:06,280

The first machine learning

stuff that I did was

384

00:14:06,280 --> 00:14:09,885

15 years-ish ago when

385

00:14:09,885 --> 00:14:11,800

I was building classifiers for

386

00:14:11,800 --> 00:14:14,375

content for Google's Ad systems.

387

00:14:14,375 --> 00:14:16,960

Eventually, my teams worked on some of

388

00:14:16,960 --> 00:14:19,925

the CTR predictions stuff

for the ads auction.

389

00:14:19,925 --> 00:14:24,910

It was always amazing to me

how simple an algorithm you

390

00:14:24,910 --> 00:14:27,100

could get by with if you had

391

00:14:27,100 --> 00:14:29,750

lots of compute and lots of data.

392

00:14:29,750 --> 00:14:32,910

You had these trends that

were driving things.

393

00:14:32,910 --> 00:14:35,170

embarrassingly parallelism

So, Moore's Law and things that we were 394 00:14:35,170 --> 00:14:37,715 doing in cloud computing was making 395 00:14:37,715 --> 00:14:40,360 exponentially more compute available 396 00:14:40,360 --> 00:14:42,205 for solving machine learning problems 397 00:14:42,205 --> 00:14:43,525 like the stuff that you did, 398 00:14:43,525 --> 00:14:46,840 leveraging the

399

00:14:46,840 --> 00:14:50,270

in some of these problems

and solving them on GPUs,

00:14:59,260 --> 00:15:00,910

400 00:14:50,270 --> 00:14:52,135 which are really great at 401 00:14:52,135 --> 00:14:55,115 doing the idiosyncratic type of compute. 402 00:14:55,115 --> 00:14:57,760 So, that computer is one exponential trend, 403 00:14:57,760 --> 00:14:59,260 and then the amount of available data for 404

training is this other thing,

405

00:15:00,910 --> 00:15:03,695

where it's just coming in

at this crushing rate.

406

00:15:03,695 --> 00:15:05,170

You were at the Microsoft

407

00:15:05,170 --> 00:15:06,940

CEO Summit this year and you gave

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00:15:06,940 --> 00:15:10,370

this beautiful explanation

where you said,

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00:15:10,370 --> 00:15:12,670

"Supervised Machine Learning is

410

00:15:12,670 --> 00:15:15,490

basically learning from data,

00:15:15,490 --> 00:15:18,400
a black box that takes one set

412
00:15:18,400 --> 00:15:21,420
of inputs and produces
another set of outputs.

411

413

00:15:21,420 --> 00:15:24,190 And the inputs might be

an image and the outputs

414 00:15:24,190 --> 00:15:27,320

the objects in the image.

might be text labels for

415 00:15:27,320 --> 00:15:30,250 It might be a waveform

coming in that has

416

00:15:30,250 --> 00:15:34,665

human speech in it and the output might be the speech."

417

00:15:34,665 --> 00:15:37,520

But really, that's

sort of at the core of

418

00:15:37,520 --> 00:15:40,165

this gigantic explosion of

419

00:15:40,165 --> 00:15:41,970

work and energy that

we've got right now,

420

00:15:41,970 --> 00:15:44,755

and AGI is a little bit

different from that.

421

00:15:44,755 --> 00:15:47,540

>>Yes, in fact to

give credit where it's due.

422 00:15:47,540 --> 00:15:49,085

You know actually many years ago,

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00:15:49,085 --> 00:15:50,485

I did an internship at

424

00:15:50,485 --> 00:15:53,470

Microsoft Research back

when I was still in school.

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00:15:53,470 --> 00:15:54,960

Even back then, I think it was

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00:15:54,960 --> 00:15:56,355

Eric Brill and Michele Vanko

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00:15:56,355 --> 00:15:59,285

at Microsoft way back had

already published a paper

428

00:15:59,285 --> 00:16:01,900

using simple

and Michelle had

algorithms, that basically 429 00:16:01,900 --> 00:16:04,310 it wasn't who has the best algorithm that wins, 430 00:16:04,310 --> 00:16:05,800 it was who has the most data for 431 00:16:05,800 --> 00:16:08,385 the application they were looking at at NLP. 432 00:16:08,385 --> 00:16:11,580 And so I think that the continuation of that trend, 433 00:16:11,580 --> 00:16:13,190 that people like Eric

434 00:16:13,190 --> 00:16:15,195 spotted a long time ago, 435 00:16:15,195 --> 00:16:16,740 that's driving a lot of the progress 436 00:16:16,740 --> 00:16:18,620 in modern machine learning still. 437 00:16:18,620 --> 00:16:22,550 >> Yeah. Sometimes, with AI Research 438 00:16:22,550 --> 00:16:25,450 you get these really unexpected results. 439 00:16:25,450 --> 00:16:27,490 One of those I remember it was

440 00:16:27,490 --> 00:16:31,300 the famous Google CAT result

from the Google Brain Team.

441

00:16:31,319 --> 00:16:33,989>> Yes, actually, thoseare interesting projects,

442

00:16:33,989 --> 00:16:35,934 while still a full time at Stanford,

443

00:16:35,934 --> 00:16:38,339 my students at the time Adam Coates and others,

444

00:16:38,339 --> 00:16:40,514 started to spot trends that,

445

00:16:40,514 --> 00:16:41,744 basically the bigger you build in

446

00:16:41,744 --> 00:16:43,054

your neural networks,

the better they work.

And I think in hindsight,

447 00:16:43,054 --> 00:16:44,914 So that was a rough conclusion. 448 00:16:44,914 --> 00:16:48,294 So I started to look around Silicon Valley to see 449 00:16:48,294 --> 00:16:49,804 where can I get a lot of 450 00:16:49,804 --> 00:16:52,089 computers to train really really big neural networks. 451 00:16:52,089 --> 00:16:53,419

00:16:55,494 --> 00:16:56,584 deep learning had 454 00:16:56,584 --> 00:16:58,674 a much stronger emphasis on unsupervised learning, 455 00:16:58,674 --> 00:17:00,444 so learning without label data, such 456 00:17:00,444 --> 00:17:02,869 as getting computers to look a lot of pictures, 457 00:17:02,869 --> 00:17:05,044 or watch a lot YouTube

452

453

00:16:53,419 --> 00:16:55,494

back then a lot of us leaders of

videos without telling

458

00:17:05,044 --> 00:17:07,454

it what every frame or

what every object is.

459

00:17:07,454 --> 00:17:11,239

So I had friends at Google

so I wound up pitching to Google

460

00:17:11,239 --> 00:17:12,974

to start a project which

461

00:17:12,974 --> 00:17:14,994

we later called the

Google Brain Project,

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00:17:14,994 --> 00:17:17,734

to really scale up neural networks.

463

00:17:17,734 --> 00:17:20,094

We started off using

00:17:29,034 --> 00:17:32,384

Google's Cloud, 464 00:17:20,094 --> 00:17:22,049 the CPU's and in hindsight, 465 00:17:22,049 --> 00:17:23,954 I wish we had tried to build up 466 00:17:23,954 --> 00:17:26,044 **GPU** capabilities like Google sooner, 467 00:17:26,044 --> 00:17:27,164 but for complicated reasons, 468 00:17:27,164 --> 00:17:29,034 that took a long time to do which is why I wound 469

up doing that at Stanford rather than at Google first.

470

00:17:32,384 --> 00:17:34,764

And I was really fortunate to have

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00:17:34,764 --> 00:17:36,164

recruited a great team to work

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00:17:36,164 --> 00:17:37,884

with me on the

Google Brain Project.

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00:17:37,884 --> 00:17:39,564

I think one of

the best things I did was

474

00:17:39,564 --> 00:17:41,294

convince Jeff Dean

to come and work.

475

00:17:41,294 --> 00:17:43,529

And in fact, I remember the early days,

476

00:17:43,529 --> 00:17:45,614

we were actually

nervous about whether

477

00:17:45,614 --> 00:17:47,964

Jeff Dean would remain

interested in the project.

478

00:17:47,964 --> 00:17:48,804

So a bunch of us actually

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00:17:48,804 --> 00:17:50,469

had conversations to strategize,

480

00:17:50,469 --> 00:17:52,574

"Boy, can we make sure to

keep Jeff Dean engaged

481

00:17:52,574 --> 00:17:54,814 so that he doesn't lose interest and go do something else?" 482 00:17:54,814 --> 00:17:56,639 So thankfully he stayed. 483 00:17:56,639 --> 00:17:58,739 The Google CAT thing was led by my, 484 00:17:58,739 --> 00:18:00,264 at the time PhD student Quoc Le 485 00:18:00,264 --> 00:18:02,234 put together with Jiquan Ngiam, 486 00:18:02,234 --> 00:18:03,554

487

00:18:03,554 --> 00:18:04,989

were the first two sort of

machine learning interns that

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00:18:04,989 --> 00:18:06,599

I brought into the

Google Brain Team.

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00:18:06,599 --> 00:18:08,219

And I still remember when

490

00:18:08,219 --> 00:18:11,054

Quoc had trained us on

unsupervised learning algorithms,

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00:18:11,054 --> 00:18:13,984

it was almost a joke, you

know I was like, "Hey!

492

00:18:13,984 --> 00:18:15,759

there are a lot of cats on YouTube,

493

00:18:15,759 --> 00:18:17,454

let's see this learning cat detector." 494 00:18:17,454 --> 00:18:18,814 And I still remember when Quoc 495 00:18:18,814 --> 00:18:20,114 told me to walk over and say, 496 00:18:20,114 --> 00:18:22,359 "Hey Andrew, look at this." And I said, "Oh wow! 497 00:18:22,359 --> 00:18:24,164 You had unsupervised learning algorithm 498 00:18:24,164 --> 00:18:25,874 watch YouTube videos and learn 499

00:18:25,874 --> 00:18:27,924

That's amazing." 500 00:18:27,924 --> 00:18:30,799 So that winds up being an influential piece of work, 501 00:18:30,799 --> 00:18:32,344 because it was unsupervised learning, 502 00:18:32,344 --> 00:18:34,014 learning from tons of data for 503 00:18:34,014 --> 00:18:36,044 an algorithm to discover concepts by itself. 504

505

00:18:36,044 --> 00:18:37,589

I think a lot of us actually

the concept of 'cat.'

00:18:37,589 --> 00:18:40,969 overestimated the early impact of unsupervised learning.

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00:18:40,969 --> 00:18:43,449

But again, when I was leading

Google Brain Team,

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00:18:43,449 --> 00:18:45,064 one of our first partners was

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00:18:45,064 --> 00:18:46,474 the speech team working

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00:18:46,474 --> 00:18:47,909 with Vincent Vanhoucke, a great guy,

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00:18:47,909 --> 00:18:50,754 and I was really working with Vincent and his team,

511 00:18:50,754 --> 00:18:51,764 and seeing some of the other things

512

00:18:51,764 --> 00:18:54,334 happening at Google and outside that caused a lot

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00:18:54,334 --> 00:18:56,324 of us to realize that there was

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00:18:56,324 --> 00:18:57,944 much greater short term impact to

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00:18:57,944 --> 00:18:59,904

be had with supervised learning.

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00:18:59,904 --> 00:19:01,559

And then for better or worse,

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00:19:01,559 --> 00:19:04,179 when lot of deep learning communities saw this,

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00:19:04,179 --> 00:19:05,774 so many of us shifted so much

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00:19:05,774 --> 00:19:07,494 of our efforts to

supervised learning,

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00:19:07,494 --> 00:19:10,344

that maybe we're under resourcing

521

00:19:10,344 --> 00:19:11,714

the basic research we still

522

00:19:11,714 --> 00:19:13,274

need unsupervised

learning these days

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00:19:13,274 --> 00:19:15,194 which maybe, you know,

524

00:19:15,194 --> 00:19:16,104

I think unsupervised learning is

525

00:19:16,104 --> 00:19:17,314

super important that there's

526

00:19:17,314 --> 00:19:19,839

so much value to be made

with supervised learning.

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00:19:19,839 --> 00:19:23,414

So much of the attention is

there right now. And I think,

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00:19:23,414 --> 00:19:24,704

really what happened with

529

00:19:24,704 --> 00:19:25,824

the Google Brain Project

530

00:19:25,824 --> 00:19:27,764

was- were the first couple

of successes,

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00:19:27,764 --> 00:19:29,644

one being the Speech Project

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00:19:29,644 --> 00:19:31,164

that we worked with

the speech team on.

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00:19:31,164 --> 00:19:33,214

What happened was other teams saw

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00:19:33,214 --> 00:19:34,349

the great results that

535

00:19:34,349 --> 00:19:36,779

the speech team was getting

with deep learning with our help.

536

00:19:36,779 --> 00:19:38,444

And so, more and more

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00:19:38,444 --> 00:19:40,764

of the speech team's

peers ranging from

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00:19:40,764 --> 00:19:42,794

Google Maps to other teams

539

00:19:42,794 --> 00:19:44,034

started to become friends and

540

00:19:44,034 --> 00:19:45,614

allies of the Google Brain Team.

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00:19:45,614 --> 00:19:47,834

We started doing

more and more projects.

542

00:19:57,709 --> 00:19:59,564

00:19:47,834 --> 00:19:50,099 And then the other story is after, 543 00:19:50,099 --> 00:19:52,369 you know, the team had tons of momentum, 544 00:19:52,369 --> 00:19:53,804 thank god, we managed to 545 00:19:53,804 --> 00:19:56,014 convince Jeff Dean to stick with the project, 546 00:19:56,014 --> 00:19:57,709 because one of the things that gave 547

me a lot of comfort when I wanted

548 00:19:59,564 --> 00:20:01,254 to step away from a day-to-day

00:20:01,254 --> 00:20:03,354 role to spend more time in Coursera was,

549

550 00:20:03,354 --> 00:20:04,944 I was able to hand over

551
00:20:04,944 --> 00:20:06,574
leadership of the
team to Jeff Dean.

552 00:20:06,574 --> 00:20:08,234 And that gave me a lot of comfort that I

553 00:20:08,234 --> 00:20:10,094

in great hands.

554

00:20:10,094 --> 00:20:11,564

>> I sort of wonder, if there's

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00:20:11,564 --> 00:20:13,584

a sort of a message or a takeaway

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00:20:13,584 --> 00:20:16,454

for AI researchers in

557

00:20:16,454 --> 00:20:19,184

both academia and industry

about the Jeff Dean example.

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00:20:19,184 --> 00:20:20,589

So for those who don't know,

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00:20:20,589 --> 00:20:24,134

Jeff Dean might be

the best engineer in the world.

560
00:20:24,134 --> 00:20:25,144
>> It might be true. Yes.

561

00:20:25,144 --> 00:20:27,064

>> But I've certainly

never worked

562

00:20:27,064 --> 00:20:29,889

with anyone quite as good as him.

563

00:20:29,889 --> 00:20:31,444

I mean, I remember

there was this-

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00:20:31,444 --> 00:20:33,794

>> He's in a league of his

own. Jeff Dean is definitely-

565

00:20:33,794 --> 00:20:36,734

>> I remember back in long,

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00:20:36,734 --> 00:20:37,874

long ago at Google.

567

00:20:37,874 --> 00:20:41,489

This must have been 2004 or 2005,

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00:20:41,489 --> 00:20:43,269

right after we'd gone public,

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00:20:43,269 --> 00:20:45,754

Alan Eustace who

was running all of

570

00:20:45,754 --> 00:20:48,729

the engineering team

at the time would,

571

00:20:48,729 --> 00:20:52,304

once a year, send a note out

to everyone in engineering at

572

00:20:52,304 --> 00:20:55,629

performance review time to

get your Google resume

573

00:20:55,629 --> 00:20:57,214 polished up so that you

574

00:20:57,214 --> 00:20:59,884 could nominate yourself for a promotion.

575

00:20:59,884 --> 00:21:01,424 First thing that you

were suppose to do

576

00:21:01,424 --> 00:21:02,894 was get your Google resume,

577

00:21:02,894 --> 00:21:04,664

which is sort of
this internal version of

578

00:21:04,664 --> 00:21:07,339 a resume that showed all of your Google specific work.

579

00:21:07,339 --> 00:21:10,864

And the example resume that
he would send out was Jeff's,

580

00:21:10,864 --> 00:21:13,014 and even in 2004,

581

00:21:13,014 --> 00:21:14,424 like he'd been there long enough

582

00:21:14,424 --> 00:21:16,569 where he'd just done everything.

583

00:21:16,569 --> 00:21:19,429

And, you know I was an engineer at the time.

584

00:21:19,429 --> 00:21:20,579

I would look at this and I'm like,

585

00:21:20,579 --> 00:21:23,924

"Oh my god, my resume

looks nothing like this."

586

00:21:23,924 --> 00:21:27,279

And so I remember sending

a note Alan Eustace saying,

587

00:21:27,279 --> 00:21:30,184

"You have got to find

someone else's resume.

588

00:21:30,184 --> 00:21:33,559

You're depressing

a thousand engineers

589 00:21:33,559 --> 00:21:35,334 everytime you send this out." 590 00:21:35,334 --> 00:21:36,734 Because Jeff is so great. 591 00:21:36,734 --> 00:21:38,534 >> We're just huge fans really of Jeff. 592 00:21:38,534 --> 00:21:41,044 So me, you know, fans of Jeff among them and just, 593 00:21:41,044 --> 00:21:42,794 not just a great scientist but 594

595

00:21:42,794 --> 00:21:44,859

also just an incredibly nice guy.

00:21:44,859 --> 00:21:47,229 >> Yeah. But this whole notion of coupling 596 00:21:47,229 --> 00:21:49,114 world-class engineering and 597 00:21:49,114 --> 00:21:52,579 world class-systems engineering with AI problem solving, 598 00:21:52,579 --> 00:21:55,254 I think that is something that we don't 599 00:21:55,254 --> 00:21:58,739 really fully understand enough.

601

600

00:21:58,739 --> 00:22:01,889

You can be the smartest Al guy

602 00:22:03,904 --> 00:22:06,514 incredible theoretical breakthrough, but 603 00:22:06,514 --> 00:22:09,809 if you can't get that idea implemented, 604 00:22:09,809 --> 00:22:12,124 not that it has no impact it just sort of 605 00:22:12,124 --> 00:22:15,664 diminishes the potential impact that the idea can have. 606 00:22:15,664 --> 00:22:17,624 That partnership I

00:22:01,889 --> 00:22:03,904

in the world and you know

just have this sort of

think you have with

607 00:22:17,624 --> 00:22:20,244

Jeff is something really special.

608

00:22:20,244 --> 00:22:22,104

>> I think I was really fortunate that

609

00:22:22,104 --> 00:22:23,919

even when I started

the Google Brain Team

610

00:22:23,919 --> 00:22:25,524

I feel I brought a lot of

611

00:22:25,524 --> 00:22:27,299

machine learning

expertise and Jeff,

612

00:22:27,299 --> 00:22:28,684

and other Google engineers

00:22:28,684 --> 00:22:31,044 early team members like Rajat Monga, 614 00:22:31,044 --> 00:22:33,544 Greg Corrado, just thought a 20 percent project for 615 00:22:33,544 --> 00:22:36,214 him. But there are other Google engineers--616 00:22:36,214 --> 00:22:38,314 really first and foremost Jeff--they brought a lot of 617 00:22:38,314 --> 00:22:40,579 systems abilities to the team.

613

618

00:22:40,579 --> 00:22:42,344

And the other convenient

thing was that,

just a little bit.

619 00:22:42,344 --> 00:22:45,849 we were able to get a thousand computers to run this. 620 00:22:45,849 --> 00:22:49,339 And having Larry Page's backing and Jeff's ability to 621 00:22:49,339 --> 00:22:50,954 marshal those types of computational 622 00:22:50,954 --> 00:22:54,114 resources turns out to be really helpful. 623 00:22:54,114 --> 00:22:56,749 >> Well, let's switch gears

624

00:23:08,944 --> 00:23:11,154

00:22:56,749 --> 00:22:58,834 I think it was really apt that you 625 00:22:58,834 --> 00:23:01,146 pointed out that AI and 626 00:23:01,146 --> 00:23:03,454 machine learning in particular are starting to 627 00:23:03,454 --> 00:23:06,929 have GDP scale impact on the world. 628 00:23:06,929 --> 00:23:08,944 Certainly, if you look at the products 629

that we're all using everyday,

630

00:23:11,154 --> 00:23:15,014

there's many levels of

machine learning involved

631

00:23:15,014 --> 00:23:19,354

in everything from search to

social networks to-I mean,

632

00:23:19,354 --> 00:23:20,969

basically everything

you use has got

633

00:23:20,969 --> 00:23:23,864

just a little kiss of

machine learning in it.

634

00:23:23,864 --> 00:23:26,354

So, with that impact and

635

00:23:26,354 --> 00:23:29,289

given how pervasive these technologies are, 636 00:23:29,289 --> 00:23:31,344 there's a huge amount of 637 00:23:31,344 --> 00:23:35,294 responsibility that comes along with it. 638 00:23:35,294 --> 00:23:37,074 I know that you've been thinking a lot 639 00:23:37,074 --> 00:23:40,349 about ethical development of AI 640

641

00:23:40,349 --> 00:23:42,409

and what our responsibilities are

00:23:42,409 --> 00:23:44,204 as scientists and engineers

642

00:23:44,204 --> 00:23:45,499

as we build these technologies.

643

00:23:45,499 --> 00:23:47,894

I'd loved to chat about

that for a few minutes.

644

00:23:47,905 --> 00:23:49,890

Yeah. There's potential to promulgate

645

00:23:49,890 --> 00:23:52,270

things like

discrimination and bias.

646

00:23:52,270 --> 00:23:55,510

I think that with the rise

of technology often

00:23:55,510 --> 00:23:57,090 comes greater concentration of

648

00:23:57,090 --> 00:23:59,590 power in smaller numbers of people's hands.

649

00:23:59,590 --> 00:24:02,960

And I think that this

creates greater risk

650

00:24:02,960 --> 00:24:06,350

of ever-growing wealth

inequality as well.

651

00:24:06,350 --> 00:24:09,155

So, we're recording this

here in California,

652

00:24:09,155 --> 00:24:10,650

and to be really candid,

653 00:24:10,650 --> 00:24:12,345 I think that with the rise 654 00:24:12,345 --> 00:24:14,210 of the last few waves to technology, 655 00:24:14,210 --> 00:24:15,750 we actually did a great job 656 00:24:15,750 --> 00:24:17,310 creating wealth in the East and the West Coast, 657 00:24:17,310 --> 00:24:18,810 but we actually did leave large parts 658 00:24:18,810 --> 00:24:19,965

of the country behind,

659

build our AI technology,

00:24:19,965 --> 00:24:21,465 and I would love for this next one 660 00:24:21,465 --> 00:24:23,685 to bring everyone along with us. 661 00:24:23,685 --> 00:24:26,610 >> Yeah. One of the things that I've spent a bunch 662 00:24:26,610 --> 00:24:28,110 of time thinking about 663 00:24:28,110 --> 00:24:30,275 is, from Microsoft's perspective, 664 00:24:30,275 --> 00:24:34,345 when we think about how we

666 00:24:36,580 --> 00:24:38,820 can put in the hands of developers. 667 00:24:38,820 --> 00:24:41,365 It's just sort of our wiring as a company. 668 00:24:41,365 --> 00:24:42,740 So, the example you gave 669 00:24:42,740 --> 00:24:44,755 earlier and the talk where you want someone in a mom 670 00:24:44,755 --> 00:24:47,000 and pop shop to be

665

00:24:34,345 --> 00:24:36,580

we're thinking about

platforms that we

able to program

671

00:24:47,000 --> 00:24:48,440

their own LCD sign

672

00:24:48,440 --> 00:24:51,165

to do whatever and everybody

becomes a programmer,

673

00:24:51,165 --> 00:24:54,940

we actually think that AI

can play a big role in

674

00:24:54,940 --> 00:24:56,620

delivering this future.

And we want

675

00:24:56,620 --> 00:24:59,105

everybody to be an AI developer.

676

00:24:59,105 --> 00:25:01,845

I've been spending much of my time lately talking with

677

00:25:01,845 --> 00:25:05,205

folks in agriculture

and in healthcare,

678

00:25:05,205 --> 00:25:08,340

which again you're thinking about

679

00:25:08,340 --> 00:25:10,300

the problems that society has

680

00:25:10,300 --> 00:25:12,190

to solve. In the United States.

681

00:25:12,190 --> 00:25:13,390

the cost of healthcare is growing

682

00:25:13,390 --> 00:25:15,420

faster than GDP which is

not sustainable over long periods of time. 684 00:25:20,000 --> 00:25:22,930 Basically, the only way that I see 685 00:25:22,930 --> 00:25:25,400 that you break that curve is with technology. 686 00:25:25,400 --> 00:25:28,045 Now, it might not be AI. I think it is. 687 00:25:28,045 --> 00:25:30,590 But something is going to have to sort of

00:25:15,420 --> 00:25:20,000

683

00:25:30,590 --> 00:25:33,330 intercede that pulls cost out

689

00:25:33,330 --> 00:25:35,305

of the system while still giving

690

00:25:35,305 --> 00:25:39,095

people very high quality

healthcare outcomes.

691

00:25:39,095 --> 00:25:42,410

And I just see a lot of

companies almost every week,

692

00:25:42,410 --> 00:25:46,220

there's some new result

where AI can read and

693

00:25:46,220 --> 00:25:50,510

EKG chart with cardiologists'

level of accuracy,

00:25:50,510 --> 00:25:54,430 which isn't about taking all of the cardiology jobs away. 695 00:25:54,430 --> 00:25:57,150 It's about making this diagnostic capability 696 00:25:57,150 --> 00:26:00,620 available to everyone because the cost is free 697 00:26:00,620 --> 00:26:02,660 and then letting the cardiologist do 698 00:26:02,660 --> 00:26:07,545 what's difficult and unique

699

694

00:26:07,545 --> 00:26:09,490

that humans should be doing.

I don't know if you see that pattern 700 00:26:09,490 --> 00:26:11,917 in other domains as well. 701 00:26:11,948 --> 00:26:14,263 >> I think there'll be a lot of 702 00:26:14,263 --> 00:26:15,883 partnerships with the AI teams and 703 00:26:15,883 --> 00:26:17,933 doctors that will be very valuable. 704

00:26:17,933 --> 00:26:20,373

me these days with

You know, one thing that excites

705 00:26:20,373 --> 00:26:22,533

healthcare, agriculture,

the theme of things like

706

00:26:22,533 --> 00:26:24,458 and manufacturing is helping

707

00:26:24,458 --> 00:26:28,073 great companies become great AI companies.

708

00:26:27,319 --> 00:26:29,964
I was fortunate really, to have led the Google Brain team

709

00:26:29,964 --> 00:26:32,559 which became I would say probably the leading force

710

00:26:32,559 --> 00:26:34,284

in turning Google from

711
00:26:34,284 --> 00:26:35,959
what was already a great company
712
00:26:35,959 --> 00:26:37,764
into today great AI company.

713

00:26:37,764 --> 00:26:39,734

Then, at Baidu, I was responsible

714

00:26:39,734 --> 00:26:41,989 for the company's AI technology and strategy and team,

715

00:26:41,989 --> 00:26:44,389 and I think that helped transform Baidu from

716

00:26:44,389 --> 00:26:47,414 what was already a great company into a great Al company.

718 00:26:48,684 --> 00:26:50,464 did a great job also transforming 719 00:26:50,464 --> 00:26:53,004 Microsoft from a great company to a great AI company. 720 00:26:53,004 --> 00:26:55,309 But for AI to reach its full potential, 721 00:26:55,309 --> 00:26:58,084 we can't just transform tech companies, 722 00:26:58,084 --> 00:27:00,164

we need to pull other industries

717

00:26:47,414 --> 00:26:48,684

I think it really Satya

along for it to create this GDP growth, 724 00:27:02,994 --> 00:27:04,964 for it to help people in healthcare deliver 725 00:27:04,964 --> 00:27:07,904 a safer and more accessible food to people. 726 00:27:07,904 --> 00:27:10,289 So, one thing I'm excited about, 727 00:27:10,289 --> 00:27:12,724 building on my experience, helping with

723

728

00:27:12,724 --> 00:27:14,624

00:27:00,164 --> 00:27:02,994

really Google and
Baidu's transformation

729

00:27:14,624 --> 00:27:17,784

is to look at other

industries as well to see

730

00:27:17,784 --> 00:27:20,614

if either by providing

Al solutions or

731

00:27:20,614 --> 00:27:23,794

by engaging deeply in

Al transmission programs,

732

00:27:23,794 --> 00:27:25,829

whether my team at Landing.AI,

733

00:27:25,829 --> 00:27:27,549

whether Landing.AI can help

735 00:27:30,399 --> 00:27:31,894 >> Well talk a little bit more about 736 00:27:31,894 --> 00:27:34,044 what Landing.AI's mission is. 737 00:27:34,044 --> 00:27:36,984 >> We want to empower businesses with AI. 738 00:27:36,984 --> 00:27:39,819 There is so much need for 739 00:27:39,819 --> 00:27:42,829 Al to enter other industries

than technology,

00:27:27,549 --> 00:27:30,399

other industries also

become great at AI.

740
00:27:42,829 --> 00:27:44,339
everything ranging
from manufacturing to

741

00:27:44,339 --> 00:27:46,534 agriculture to healthcare, and so many more.

742

00:27:46,534 --> 00:27:48,304 For example, in manufacturing,

743

00:27:48,304 --> 00:27:49,964 there are today in factories

744

00:27:49,964 --> 00:27:52,339 sometimes hundreds of thousands of people using

745

00:27:52,339 --> 00:27:54,239
their eyes to inspect
parts as they come off as

746 00:27:54,239 --> 00:27:55,164 the assembly line to check for 747 00:27:55,164 --> 00:27:56,514 scratches and things and so on. 748 00:27:56,514 --> 00:27:58,654 We find that we can, for the most part, 749 00:27:58,654 --> 00:28:00,609 automate that with deep learning 750 00:28:00,609 --> 00:28:02,174 and often do it at a level 751 00:28:02,174 --> 00:28:04,399 of reliability and consistency

00:28:04,399 --> 00:28:06,494

that's greater than the people are.

753

00:28:06,494 --> 00:28:08,474

People squinting at something

754

00:28:08,474 --> 00:28:10,704

20 centimeters away

your whole day,

755

00:28:10,704 --> 00:28:12,804

that's actually not great

for your eyesight it turns out,

756

00:28:12,804 --> 00:28:14,824

and I would love for computers

757

00:28:14,824 --> 00:28:17,499

rather than often these

young employees to do it.

00:28:17,499 --> 00:28:19,899

it was not one thing,

So, Landing.AI is working with 759 00:28:19,899 --> 00:28:21,504 a few different industries to 760 00:28:21,504 --> 00:28:23,669 provide solutions like that. 761 00:28:23,669 --> 00:28:25,714 We also engage companies 762 00:28:25,714 --> 00:28:28,629 with broader transformation programs. 763 00:28:28,629 --> 00:28:31,054 So, for both Google and Baidu, 764 00:28:31,054 --> 00:28:32,679

00:28:34,569 --> 00:28:37,174 neural networks for ads and so it's a great AI company. 767 00:28:37,174 --> 00:28:38,174 For a company become 768 00:28:38,174 --> 00:28:40,709 a great AI company is much more than that. 769 00:28:40,709 --> 00:28:43,664 And then having sort of helped two great companies do that, 770 00:28:43,664 --> 00:28:46,074

we are trying to help

765

766

00:28:32,679 --> 00:28:34,569

it's not that implement

other companies as well,

771

00:28:46,074 --> 00:28:48,554

especially ones

outside tech become

772

00:28:48,554 --> 00:28:51,779

leading AI entities in

their industry vertical.

773

00:28:51,779 --> 00:28:53,174

So, I find that work very meaningful

774

00:28:53,174 --> 00:28:54,489

and very exciting.

775

00:28:54,489 --> 00:28:56,994

Several days ago, I tweeted

out that on Monday,

776

00:28:56,994 --> 00:28:58,639

I literally wake up at 5:00 AM

777

00:28:58,639 --> 00:28:59,974

so excited about one of

778

00:28:59,974 --> 00:29:02,034

the Landing.Al projects,

I couldn't go back to sleep.

779

00:29:02,034 --> 00:29:04,009

I started getting and

scribbling on my notebook.

780

00:29:04,009 --> 00:29:06,044

So, I find these are

really, really meaningful.

781

00:29:06,044 --> 00:29:07,719

>> That's awesome.

One thing I want

00:29:07,719 --> 00:29:09,434 to sort of press on a little bit

783

00:29:09,434 --> 00:29:11,549

is this manufacturing quality

784

00:29:11,549 --> 00:29:13,409

control example

that you just gave.

785

00:29:13,409 --> 00:29:15,119

I think the thing

that a lot of folks

786

00:29:15,119 --> 00:29:16,704

don't understand is it's

787

00:29:16,704 --> 00:29:20,359

not necessarily about

the jobs going away,

00:29:20,359 --> 00:29:23,474

it's about these companies

being able to do more.

789

00:29:23,474 --> 00:29:26,944

So, I worked in a small

manufacturing company while

790

00:29:26,944 --> 00:29:30,364

I was in college and we had

exactly the same thing.

791

00:29:30,364 --> 00:29:34,734

So, we operated a infrared

reflow soldering machine

792

00:29:34,734 --> 00:29:36,324

there which sort of melts,

793

00:29:36,324 --> 00:29:38,639

surface mount components

onto circuit boards.

So, you have to visually inspect 795 00:29:40,234 --> 00:29:41,904 the board before it goes on to make sure 796 00:29:41,904 --> 00:29:43,604 the components are seated and the solder 797 00:29:43,604 --> 00:29:45,394 has been screened and all the right parts. 798 00:29:45,394 --> 00:29:47,074 When it comes out, 799 00:29:47,074 --> 00:29:48,884 you have to visually

794

00:29:38,639 --> 00:29:40,234

inspect it to make sure

800 00:29:48,884 --> 00:29:51,289 that none of the parts of tombstond.

801

00:29:51,289 --> 00:29:53,319

There are a variety

of like little things

802

00:29:53,319 --> 00:29:54,854

that can happen in the process.

803

00:29:54,854 --> 00:29:56,589

So, we have people doing that.

804

00:29:56,589 --> 00:29:59,064

If there was some way

for them not to do it,

805

00:29:59,064 --> 00:30:00,489

they would go do something else

806

00:30:00,489 --> 00:30:01,754

that was more valuable or we

807

00:30:01,754 --> 00:30:04,454

could run more boards

so actually, in a way,

808

00:30:04,454 --> 00:30:06,824

you could create

more jobs because

809

00:30:06,824 --> 00:30:10,954

the more work that this company

could do economically,

810

00:30:10,954 --> 00:30:13,994

the more jobs in general

that it can create.

00:30:13,994 --> 00:30:17,419 And I'm sort of seeing AI in

812

00:30:17,419 --> 00:30:19,514

several different places like

813

00:30:19,514 --> 00:30:23,254

in manufacturing automation

as helping to bring

814

00:30:23,254 --> 00:30:25,604

back jobs from overseas

815

00:30:25,604 --> 00:30:27,914

that were lost because

it was just sort of

816

00:30:27,914 --> 00:30:29,964

cheaper to do them with

817

00:30:29,964 --> 00:30:33,009

low cost labor in some other part of the world.

818

00:30:33,009 --> 00:30:35,164

They're coming back

now because like

819

00:30:35,164 --> 00:30:37,714 automation has gotten so good that you

820

00:30:37,714 --> 00:30:40,144

can start doing them with

821

00:30:40,144 --> 00:30:43,744

fewer more expert

people but here,

822

00:30:43,744 --> 00:30:44,864

in the United States,

00:30:44,864 --> 00:30:46,824

locally in these

communities where

824

00:30:46,824 --> 00:30:49,279 whatever it is that they're manufacturing is needed.

825

00:30:49,279 --> 00:30:51,649
It's like these really

interesting phenomena.

826

00:30:51,649 --> 00:30:52,634 >> There was one part of your career

827

00:30:52,634 --> 00:30:53,874

I did not know about it.

828

00:30:53,874 --> 00:30:55,609

I followed a lot of your work at

829 00:30:55,609 --> 00:30:57,414 Google and Microsoft, and even today,

830

00:30:57,414 --> 00:31:00,974

people still speak glowingly

of their privacy practices

831

00:31:00,974 --> 00:31:02,899

you put in place

when you're at Google.

832

00:31:02,899 --> 00:31:04,304 I did not know you were into

833

00:31:04,304 --> 00:31:06,944 this soldering business way back.

834

00:31:06,944 --> 00:31:08,744 >> Yeah, I had put myself through college

836 00:31:11,014 --> 00:31:12,574 I remember one of my first jobs, 837 00:31:12,574 --> 00:31:17,394 I had to put brass rivets into 5,000 circuit boards. 838 00:31:17,394 --> 00:31:18,949 Circuit boards were controllers 839 00:31:18,949 --> 00:31:21,119 for commercial washing machines and there were 840 00:31:21,119 --> 00:31:24,124

six little brass tabs

00:31:08,744 --> 00:31:11,014

some way or another. It was

interesting though.

that you would put

841

00:31:24,124 --> 00:31:25,759

electrical connectors onto and

842

00:31:25,759 --> 00:31:27,194

each one of them

had to be riveted.

843

00:31:27,194 --> 00:31:29,464

So, it was 30,000 rivets

that had to be done

844

00:31:29,464 --> 00:31:31,839

and we had a manual

rivet press and

845

00:31:31,839 --> 00:31:34,339

my job at this company in

846

00:31:34,339 --> 00:31:36,454

its first three months of existence right 847 00:31:36,454 --> 00:31:38,914 after I graduated high school was to press, 848 00:31:38,914 --> 00:31:41,859 rivet press 30,000 times, and that's awful. 849 00:31:41,859 --> 00:31:44,089 Automation is not a bad thing. 850 00:31:44,089 --> 00:31:45,694 >> In a lot countries we 851 00:31:45,694 --> 00:31:47,324 work with we're seeing,

852

00:31:47,324 --> 00:31:49,079

for example Japan, the country is

>> So, they welcome automation

853 00:31:49,079 --> 00:31:50,809 actually very different than the United States, 854 00:31:50,809 --> 00:31:52,629 because it has an aging population. 855 00:31:52,629 --> 00:31:52,784 >> Yeah. 856 00:31:52,784 --> 00:31:54,454 >>And there just aren't enough people to do the work. 857 00:31:54,454 --> 00:31:54,664 >> Correct. 858 00:31:54,664 --> 00:31:56,609

either automate or well, 860 00:31:58,989 --> 00:32:01,114 just shut down the whole plant because it is impossible to 861 00:32:01,114 --> 00:32:03,689 hire with the aging population. 862 00:32:03,689 --> 00:32:05,674 >> Yeah. In Japan, it actually is going to become 863 00:32:05,674 --> 00:32:07,174 a crucial social issue 864 00:32:07,174 --> 00:32:09,299

sometime in the next

00:31:56,609 --> 00:31:58,989

because the options are

100 years or so

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00:32:09,299 --> 00:32:12,024

because their

fertility rates are such

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00:32:12,024 --> 00:32:15,189

that they're in

major population decline.

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00:32:15,189 --> 00:32:18,089

So, you should hope for

really good AI there,

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00:32:18,089 --> 00:32:19,354

because we're going to need

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00:32:19,354 --> 00:32:21,564

incredibly sophisticated

things to take

00:32:21,564 --> 00:32:24,239 care of the aging population there, 871 00:32:24,239 --> 00:32:26,964 especially in healthcare and elder care and whatnot. 872 00:32:26,987 --> 00:32:30,327 You know, I think when we automated elevators. 873 00:32:30,327 --> 00:32:31,747 Right? Once elevators had 874 00:32:31,747 --> 00:32:33,352 to have a person operating them, 875 00:32:33,352 --> 00:32:35,827 a lot of elevator

operators did lose

876
00:32:35,827 --> 00:32:38,977
their jobs because we switched to automatic elevators.

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00:32:38,977 --> 00:32:41,517

I think one challenge

that AI offers is

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00:32:41,517 --> 00:32:44,067

that there will be as

connected as it is today,

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00:32:44,067 --> 00:32:45,557

I think this change will

happen very quickly,

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00:32:45,557 --> 00:32:47,507

or the potential for jobs to

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00:32:47,507 --> 00:32:50,142

disappear is faster

this time around.

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00:32:50,142 --> 00:32:53,346

So, I think when we

work with customers,

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00:32:53,346 --> 00:32:55,297

we actually have a stance

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00:32:55,297 --> 00:32:58,167

on wanting to make sure that

everyone is treated well,

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00:32:58,167 --> 00:33:00,167

and to the extent, we're

able to step in and try

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00:33:00,167 --> 00:33:02,297

to encourage or even assist

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00:33:02,297 --> 00:33:04,167

directly with retraining to help them find 888 00:33:04,167 --> 00:33:06,702 better options, we're truly going to do that. 889 00:33:06,702 --> 00:33:09,282 That actually hasn't been needed so far for 890 00:33:09,282 --> 00:33:12,202 us because we're actually not displacing any jobs. 891 00:33:12,202 --> 00:33:14,402 But if it ever happens, that is our stance. 892 00:33:14,402 --> 00:33:15,967 But I think this

actually speaks to

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00:33:15,967 --> 00:33:19,057

the important role of

government with the rise of AI. 894 00:33:19,057 --> 00:33:21,057 So, I think the world is not 895 00:33:21,057 --> 00:33:22,972 about to run out of jobs anytime soon, 896 00:33:22,972 --> 00:33:24,707 but as LinkedIn has said through 897 00:33:24,707 --> 00:33:26,457 the LinkedIn data and many organizations, 898 00:33:26,457 --> 00:33:29,042 and Coursera has seen and Coursera's data as well,

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00:33:29,042 --> 00:33:31,912

the United States and globally

00:33:40,457 --> 00:33:41,397

our population in

900 00:33:31,912 --> 00:33:35,082 is not well-matched to the jobs that are being created. 901 00:33:35,082 --> 00:33:37,017 And we can't find enough people for-902 00:33:37,017 --> 00:33:38,217 we can't find enough nurses, 903 00:33:38,217 --> 00:33:40,457 we can't find enough wind turbine technicians, 904

a lot of cities,

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00:33:41,397 --> 00:33:42,802

the highest paid person might be

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00:33:42,802 --> 00:33:45,472

the auto mechanic and we can't

find enough of those.

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00:33:45,472 --> 00:33:47,667

So, I think a lot of

the challenge and

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00:33:47,667 --> 00:33:49,657

also the responsibility

for nations or

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00:33:49,657 --> 00:33:51,917

for governments of a society is

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00:33:51,917 --> 00:33:54,407

to provide a safety net so that everyone has

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00:33:54,407 --> 00:33:57,737 a shot at learning new skills they need in order to

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00:33:57,737 --> 00:34:00,057 enter these other trades

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00:34:00,057 --> 00:34:01,277 that we just can't find enough

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00:34:01,277 --> 00:34:02,547 people to work in right now.

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00:34:02,547 --> 00:34:04,212

>> I could not agree more.

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00:34:04,212 --> 00:34:05,857

I think this is one of

00:34:05,857 --> 00:34:08,892 the most important balances that 918 00:34:08,892 --> 00:34:12,077 we're going to have to strike as a society, 919 00:34:12,077 --> 00:34:13,477 and it's not just the United States, 920 00:34:13,477 --> 00:34:15,322 it's a worldwide thing. 921 00:34:15,322 --> 00:34:17,927 We don't want to under invest 922 00:34:17,927 --> 00:34:20,447 in AI in this technology because we're

923 00:34:20,447 --> 00:34:24,177 frightened about the negative consequences 924 00:34:24,177 --> 00:34:27,422 it's going to have on jobs that might be disrupted. 925 00:34:27,422 --> 00:34:29,037 On the other hand, we don't want 926 00:34:29,037 --> 00:34:31,507 to be inhumane, incompassionate, 927 00:34:31,507 --> 00:34:34,637 unethical about how we provide 928 00:34:34,637 --> 00:34:36,537 support for folks who are going

929 00:34:36,537 --> 00:34:38,817 to be disrupted potentially. 930 00:34:38,817 --> 00:34:39,387 >> Yeah. 931 00:34:39,387 --> 00:34:41,132 >> I think Coursera plays 932 00:34:41,132 --> 00:34:43,282 an incredibly important role in 933 00:34:43,282 --> 00:34:46,067 managing this sea change in that we have 934 00:34:46,067 --> 00:34:48,232 to make reskilling and 935

00:34:48,232 --> 00:34:52,677

education much cheaper and much more accessible to folks.

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00:34:52,677 --> 00:34:54,517

Because one of the things

that we're doing is,

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00:34:54,517 --> 00:34:56,007

we're entering this new world

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00:34:56,007 --> 00:34:59,437

where the work of the mind

is going to be far,

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00:34:59,437 --> 00:35:01,457

far, far more

valuable even than it

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00:35:01,457 --> 00:35:03,802

already is than the

work of the body.

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00:35:03,802 --> 00:35:05,562

So, that's the muscle that has 942 00:35:05,562 --> 00:35:07,277 to get worked out and we've just got 943 00:35:07,277 --> 00:35:08,692 to get people into 944 00:35:08,692 --> 00:35:11,072 that habit and make it cheap and accessible. 945 00:35:11,072 --> 00:35:12,977 >> Yeah. It is actually really interesting. 946 00:35:12,977 --> 00:35:16,202 When you look at the careers of athletes,

948 00:35:18,607 --> 00:35:21,447 great shape at age 21 and then stop working out. 949 00:35:21,447 --> 00:35:23,107 The human body doesn't work like 950 00:35:23,107 --> 00:35:24,732 that. Human mind is the same. 951 00:35:24,732 --> 00:35:26,547 You can't just train, work on your brain until you're 952 00:35:26,547 --> 00:35:28,422 21 and then stop working

00:35:16,202 --> 00:35:18,607

you can't just train them in

out your brain.

953 00:35:28,422 --> 00:35:30,232

Your brain you go

flabby if you do that.

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00:35:30,232 --> 00:35:30,412

>> Yes.

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00:35:30,412 --> 00:35:32,767

>> So, I think one of the ways

I want the world to be

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00:35:32,767 --> 00:35:34,272

different is I want us to

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00:35:34,272 --> 00:35:35,997

build a lifelong

learning society.

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00:35:35,997 --> 00:35:38,517

We need this because the pace of change is faster.

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00:35:38,517 --> 00:35:40,487

There's going to be technology

invented next year and

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00:35:40,487 --> 00:35:42,587

that will affect your job

five years after that.

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00:35:42,587 --> 00:35:45,872

So, all of us had better

keep on learning new things.

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00:35:45,872 --> 00:35:48,262

I think this is

a cultural sea change

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00:35:48,262 --> 00:35:50,077

that needs to happen

across society,

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00:35:50,077 --> 00:35:52,372

because for us to all contribute

If you are no longer

965 00:35:52,372 --> 00:35:53,637 meaningfully to the world 966 00:35:53,637 --> 00:35:55,227 and make other people's lives better, 967 00:35:55,227 --> 00:35:57,037 the skills you need five years from now may 968 00:35:57,037 --> 00:35:59,187 be very different than the skills you have today. 969 00:35:59,187 --> 00:36:00,927

in college, well,

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00:36:00,927 --> 00:36:04,002 we still need you to go and acquire those skills.

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00:36:04,002 --> 00:36:06,947

So, I think we just

need to acknowledge

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00:36:06,947 --> 00:36:09,932

also that learning and

studying is hard work.

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00:36:09,932 --> 00:36:12,542

I want people if they

have the capacity.

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00:36:12,542 --> 00:36:14,667

Sometimes your life

circumstances prevent you from

975 00:36:14,667 --> 00:36:16,857 working in certain ways, and

everyone deserves

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00:36:16,857 --> 00:36:19,092 a lot of support throughout all phases of life.

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00:36:19,092 --> 00:36:22,127

But if someone has

the capacity to spend

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00:36:22,127 --> 00:36:23,507

more time studying rather than

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00:36:23,507 --> 00:36:25,802

spend that equal amount

of time watching TV,

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00:36:25,802 --> 00:36:27,217

I would rather they spend

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00:36:27,217 --> 00:36:28,917

00:36:37,157 --> 00:36:39,582

that time studying so that they can 982 00:36:28,917 --> 00:36:30,567 better contribute to their own lives 983 00:36:30,567 --> 00:36:32,337 and to the broader society. 984 00:36:32,337 --> 00:36:35,157 >> Yeah, and speaking again about the role of government, 985 00:36:35,157 --> 00:36:37,157 one of the things that I think the government 986

could do to help
with this transition

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00:36:39,582 --> 00:36:43,562

is AI has this enormous potential

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00:36:43,562 --> 00:36:45,992

to lower the costs

of subsistence.

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00:36:45,992 --> 00:36:49,167

So, through precision agriculture

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00:36:49,167 --> 00:36:52,327

and artificial intelligence

and healthcare,

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00:36:52,327 --> 00:36:55,247

there are probably things

that we can do to affect

00:36:55,247 --> 00:36:58,592 housing costs with AI and automation. 993 00:36:58,592 --> 00:37:01,957 So, looking at Maslow's Hierarchy of Needs, 994 00:37:01,957 --> 00:37:03,717 the bottom two levels 995 00:37:03,717 --> 00:37:06,607 where you've got food, clothing, shelter, 996 00:37:06,607 --> 00:37:09,292 and your personal safety and security, 997 00:37:09,292 --> 00:37:10,877

I think the more that we can be

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00:37:10,877 --> 00:37:12,887 investing in those sorts of things, 999 00:37:12,887 --> 00:37:15,197 like technologies that address 1000 00:37:15,197 --> 00:37:16,912 those needs and address 1001 00:37:16,912 --> 00:37:19,222 them across the board for everyone, 1002 00:37:19,222 --> 00:37:22,677 it does nothing but lift all boats basically. 1003 00:37:22,677 --> 00:37:24,762 I wish I had a magic wand that I could

1005 00:37:27,232 --> 00:37:29,402 encourage them to create startups that are 1006 00:37:29,402 --> 00:37:32,017 taking this really interesting, 1007 00:37:32,017 --> 00:37:34,997 increasingly valuable AI toolbox 1008 00:37:34,997 --> 00:37:38,097 that they have and apply it to these problems. 1009 00:37:38,097 --> 00:37:39,242

They really could change

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00:37:24,762 --> 00:37:27,232

wave over more young

entrepreneurs and

00:37:39,242 --> 00:37:41,172 the world in this incredible way. 1011 00:37:41,172 --> 00:37:42,597 >> You make such a good point. 1012 00:37:42,597 --> 00:37:45,767 >> So, the last tech thing that I wanted to ask you is, 1013 00:37:45,767 --> 00:37:49,107 there is sort of just an incredible rate of innovation 1014 00:37:49,107 --> 00:37:52,612 right now on AI in general, 1015 00:37:52,612 --> 00:37:56,727 and some of the stuff is what I call "stunt AI"

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00:37:56,727 --> 00:37:59,597

not in the sense that it's not valuable but it's-1017 00:37:59,597 --> 00:38:01,992 >> Know go ahead. Name of names. I want to hear. 1018 00:38:01,992 --> 00:38:04,187 >> No, so I'll name our own name. 1019 00:38:04,187 --> 00:38:06,137 So, we, at Microsoft did 1020 00:38:06,137 --> 00:38:08,687 this really interesting Al stunt where 1021 00:38:08,687 --> 00:38:12,717

we had this hierarchical reinforcement learning system

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00:38:12,717 --> 00:38:14,417

that beat Ms. Pac-Man.

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00:38:14,417 --> 00:38:18,947

So, that's the flavor of

what I would call "stunt AI."

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00:38:18,947 --> 00:38:21,607

I think they're useful

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00:38:21,607 --> 00:38:23,937

in a way because a

lot of what we do is

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00:38:23,937 --> 00:38:28,852

very difficult for

layfolks to understand.

00:38:28,852 --> 00:38:30,877 So, the value of the stunt is holy crap, 1028 00:38:30,877 --> 00:38:33,587 you can actually have a piece of AI do this? 1029 00:38:33,587 --> 00:38:36,807 I'm a big classical piano fan and one of 1030 00:38:36,807 --> 00:38:38,397 the things I've always lamented about 1031 00:38:38,397 --> 00:38:40,592 being a computer scientist is, 1032 00:38:40,592 --> 00:38:44,287 there's no performance of

computer science in general,

00:38:44,287 --> 00:38:46,907 where a normal person can listen to 1034 00:38:46,907 --> 00:38:48,197 it or if you're talking about 1035 00:38:48,197 --> 00:38:49,727 an athlete like Steph Curry, 1036 00:38:49,727 --> 00:38:51,732 who has done an incredible amount of 1037 00:38:51,732 --> 00:38:53,642 technical preparation and becoming as 1038 00:38:53,642 --> 00:38:55,817 good as he is at basketball,

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00:38:55,817 --> 00:38:57,922

00:39:08,467 --> 00:39:10,197

there's a performance at the end where you can 1040 00:38:57,922 --> 00:39:00,592 appreciate his skill and ability. 1041 00:39:00,592 --> 00:39:02,822 And these "stunt AI" things in a way are 1042 00:39:02,822 --> 00:39:05,532 a way for folks to appreciate what's happening. 1043 00:39:05,532 --> 00:39:08,467 Those are the exciting AI things for the layfolks. 1044

What are the exciting

see some promise that

things as 1045 00:39:10,197 --> 00:39:12,772 a specialists that you see on the horizon? 1046 00:39:12,772 --> 00:39:15,872 Like new things and reinforcement learning, coming, 1047 00:39:15,872 --> 00:39:18,757 people are doing some interesting stuff with transfer 1048 00:39:18,757 --> 00:39:21,687 learning now where I'm starting to 1049 00:39:21,687 --> 00:39:23,097

00:39:23,097 --> 00:39:25,507 not every machine learning problem is 1051 00:39:25,507 --> 00:39:28,462 something where you're solving it in isolation. 1052 00:39:28,462 --> 00:39:29,832 What's interesting to you? 1053 00:39:29,832 --> 00:39:32,207 >> So, in the short term, 1054 00:39:32,207 --> 00:39:35,937 one thing I'm excited about is turning machine learning from 1055 00:39:35,937 --> 00:39:37,877 a bit of a black art into more of

1056 00:39:37,877 --> 00:39:40,102 a systematic engineering discipline. 1057 00:39:40,102 --> 00:39:42,387 I think, today, too much of machine learning 1058 00:39:42,387 --> 00:39:45,047 among a few wise people who happen to say, 1059 00:39:45,047 --> 00:39:48,457 "Oh, change the activation function in layer five." 1060 00:39:48,457 --> 00:39:49,652 And if for some reason it works, 1061 00:39:49,652 --> 00:39:51,437

then that can turn into a systematic 1062 00:39:51,437 --> 00:39:53,257 engineering process that would 1063 00:39:53,257 --> 00:39:54,457 demystify a lot of it and help 1064 00:39:54,457 --> 00:39:57,452 a lot more people access these tools. 1065 00:39:57,452 --> 00:39:58,667 >> Do you think that that's going to 1066 00:39:58,667 --> 00:40:00,097 come from there becoming 1067

00:40:00,097 --> 00:40:01,697

a real engineering practice

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00:40:01,697 --> 00:40:03,467

of deep neural network architect

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00:40:03,467 --> 00:40:04,817

or is that going

to get solved with

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00:40:04,817 --> 00:40:06,267

this learning to learn stuff or

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00:40:06,267 --> 00:40:09,977

auto ML stuff that folks are

working on, or maybe both?

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00:40:09,977 --> 00:40:12,387

>> I think auto ML is

a very nice piece of work,

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00:40:12,387 --> 00:40:13,727

and ia a small piece of the puzzle, 1074 00:40:13,727 --> 00:40:15,337 maybe surrounding, optimizing 1075 00:40:15,337 --> 00:40:16,802 [inaudible] preferences, things like that. 1076 00:40:16,802 --> 00:40:18,817 But I think there are even bigger questions like, 1077 00:40:18,817 --> 00:40:20,602 when should you collect more data, 1078 00:40:20,602 --> 00:40:22,017 or is this data set good enough,

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00:40:22,017 --> 00:40:24,697 or should you synthesize more data, 1080 00:40:24,697 --> 00:40:26,357 or should you switch 1081 00:40:26,357 --> 00:40:28,367 algorithms from this type of algorith to that type of algorithm, 1082 00:40:28,367 --> 00:40:30,227 and do you have two neural networks 1083 00:40:30,227 --> 00:40:32,147 or one neural network offering a pipeline? 1084 00:40:32,147 --> 00:40:34,722 I think those bigger

architectural questions go

1085 00:40:34,722 --> 00:40:38,027 beyond what the current automatic algorithm is able to do. 1086 00:40:38,027 --> 00:40:38,872 I've been working on this book, 1087 00:40:38,872 --> 00:40:39,912 "Machine Learning Yearning" 1088 00:40:39,912 --> 00:40:41,957 mlyearning.org, that I've been 1089 00:40:41,957 --> 00:40:44,557 emailing out to people on the mailing list for free 1090 00:40:44,557 --> 00:40:47,617 that's trying to conceptualize my own ideas, I guess,

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as one individual,

00:40:47,617 --> 00:40:50,007 to turn machine learning into 1092 00:40:50,007 --> 00:40:51,612 more of the engineering discipline 1093 00:40:51,612 --> 00:40:52,952 to make it more systematic. 1094 00:40:52,952 --> 00:40:54,592 But I think there's a lot more that 1095 00:40:54,592 --> 00:40:57,007 the community needs to do beyond what I, 1096 00:40:57,007 --> 00:40:59,367

could do as well.

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00:40:59,367 --> 00:41:00,877

But that will be really

exciting when we can

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00:41:00,877 --> 00:41:02,147

take the powerful tools of

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00:41:02,147 --> 00:41:03,567

supervised learning and help a

lot more people are

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00:41:03,567 --> 00:41:05,257

able to use them systematically.

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00:41:05,257 --> 00:41:07,192

With the rise of

software engineering

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00:41:07,192 --> 00:41:08,922

came the rise of ideas like,

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00:41:08,922 --> 00:41:11,217

"Oh, maybe we should have a PM."

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00:41:11,217 --> 00:41:12,927

I think those are

Microsoft invention, right?

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00:41:12,927 --> 00:41:15,457

The PM, product manager,

and then program manager,

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00:41:15,457 --> 00:41:18,092

project manager types

of roles way back.

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00:41:18,092 --> 00:41:20,062

Then eventually came ideas like

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00:41:20,062 --> 00:41:23,842

the waterfall planning models or the scrum agile models.

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00:41:23,842 --> 00:41:26,012

I think we need new software

engineering practices.

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00:41:26,012 --> 00:41:26,847

How do you get people to work

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00:41:26,847 --> 00:41:28,322

together in a machine

learning world?

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00:41:28,322 --> 00:41:31,437

So all sorting it

out to Landing.AI ask

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00:41:31,437 --> 00:41:34,582

our product managers

do things differently,

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00:41:34,582 --> 00:41:35,627

then I think I see

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00:41:35,627 --> 00:41:37,547

any other company tell

their product managers to do.

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00:41:37,547 --> 00:41:39,842

So we're still figure out

these workflows and practices.

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00:41:39,842 --> 00:41:42,207

Beyond that, I think on

a more pure technology side

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00:41:42,207 --> 00:41:43,657

[inaudible] again as I do

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00:41:43,657 --> 00:41:45,777

transform entertainment and art.

1120 00:41:45,777 --> 00:41:47,842 It'll be interesting to see how it goes beyond that. 1121 00:41:47,842 --> 00:41:49,947 I think the value of reinforcement 1122 00:41:49,947 --> 00:41:52,692 learning in games is very overhyped, 1123 00:41:52,692 --> 00:41:54,307 but I'm seeing some real attraction in 1124 00:41:54,307 --> 00:41:56,342 using reinforced learning to control robots.

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00:41:56,342 --> 00:41:58,467

So early signs from my friends

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00:41:58,467 --> 00:41:59,667

working on projects that are not

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00:41:59,667 --> 00:42:00,817

yet public for the most part,

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00:42:00,817 --> 00:42:03,862

but there are signs of

meaningful progress

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00:42:03,862 --> 00:42:07,367

in the reinforced learning

applied to robotics.

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00:42:07,367 --> 00:42:10,477

Then, I think transfer learning

is vastly underrated.

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00:42:10,477 --> 00:42:12,102

The ability to learn from-

00:42:12,102 --> 00:42:13,887

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1137

00:42:20,847 --> 00:42:22,537

so there was a paper out of Facebook where 1133 00:42:13,887 --> 00:42:15,467 they trained on an unprecedented 1134 00:42:15,467 --> 00:42:18,057 3.5 billion images which is very, very big 1135 00:42:18,057 --> 00:42:19,467 3.5 images is very large, 1136 00:42:19,467 --> 00:42:20,847 even by today's standards,

and found that it turns out

1138

00:42:22,537 --> 00:42:24,902

training from 3.5

billion, in their case,

1139

00:42:24,902 --> 00:42:26,907

Instagram images, is

actually better than

1140

00:42:26,907 --> 00:42:29,562

training on only

one billion images.

1141

00:42:29,562 --> 00:42:30,767

So this is a good sign for

1142

00:42:30,767 --> 00:42:32,187

the microprocessor

companies, I think,

1143

00:42:32,187 --> 00:42:33,677 because it means that, "Hey,

1144

00:42:33,677 --> 00:42:35,427

keep building

these faster processes.

1145

00:42:35,427 --> 00:42:37,917

We'll find a way to suck up

their processing power."

1146

00:42:37,917 --> 00:42:40,747

But with the ability

to train on really,

1147

00:42:40,747 --> 00:42:42,557

really massive data sets to do

1148

00:42:42,557 --> 00:42:44,357

transfer learning or pre-training

1149

00:42:44,357 --> 00:42:46,082

or some set of
ideas around there,

1150

00:42:46,082 --> 00:42:47,812

I think that is very

1151

00:42:47,812 --> 00:42:51,267

underrated today still.

And then super long term
1152

00:42:51,267 --> 00:42:54,547

We used the term unsupervised

1153

00:42:54,547 --> 00:42:55,637

learning to describe a really,

really complicated set of

1154

00:42:55,637 --> 00:42:57,407

ideas that we don't

even fully understand.

1155

strange area that I

00:42:57,407 --> 00:42:59,327 But I think that also will be 1156 00:42:59,327 --> 00:43:01,537 very important in the longer term. 1157 00:43:01,537 --> 00:43:04,442 >> So tell us something that people wouldn't know about you. 1158 00:43:04,442 --> 00:43:06,282 >> Sometimes, I just look at those bookstore 1159 00:43:06,282 --> 00:43:08,822 and deliberately buy a magazine 1160 00:43:08,822 --> 00:43:11,337 in some totally

1163

00:43:16,207 --> 00:43:18,387

you end up with a magazine
in some area that you

1164

00:43:18,387 --> 00:43:20,762
just previously knew
absolutely nothing about.

1165

00:43:20,762 --> 00:43:22,287
>>> I think that's awesome.

1166

00:43:22,287 --> 00:43:24,027
>>> One thing that

1161

1162

00:43:11,337 --> 00:43:14,142

would otherwise never

have bought a magazine in.

00:43:14,142 --> 00:43:16,207

So whatever, five dollars,

not many people know about me,

1167

00:43:24,027 --> 00:43:25,587

is I actually really

love stationery.

1168

00:43:25,587 --> 00:43:27,667

So my wife knows, when we travel

to foreign countries,

1169

00:43:27,667 --> 00:43:29,407

sometimes I'll spend way too

1170

00:43:29,407 --> 00:43:32,247

long looking at pens

and pencils and paper.

1171

00:43:32,247 --> 00:43:34,037

I think part of me

feels like, "Boy,

1172

00:43:34,037 --> 00:43:36,452

if only I had the perfect pen and the perfect paper, 1173 00:43:36,452 --> 00:43:38,037 I could come up with better ideas." 1174 00:43:38,037 --> 00:43:39,302 It has not worked out so far, 1175 00:43:39,302 --> 00:43:41,877 but that dream lives on and on. 1176 00:43:41,877 --> 00:43:42,927 >> That's awesome. All right. 1177 00:43:42,927 --> 00:43:44,577 Well, thank you so much, 1178 00:43:44,577 --> 00:43:46,422

Andrew, for coming in today.

1179
00:43:46,422 --> 00:43:48,637
>> Thanks a lot for having me here, Kevin.
1180
00:43:51,283 --> 00:43:53,187
>> That was a really terrific conversation.

1181

00:43:53,187 --> 00:43:54,532

>> Yes, it was a ton of fun.

1182

00:43:54,532 --> 00:43:56,817

It was like all of

my best conversations,

1183

00:43:56,817 --> 00:43:58,557

I felt like it wasn't

1184

00:43:58,557 --> 00:44:00,547

long at all and was glancing now at my phone and

1185

00:44:00,547 --> 00:44:03,287

I'm like, "Oh, my god. We've

just spent 48 minutes."

1186

00:44:03,287 --> 00:44:06,222

>> One of the questions

that you asked Andrew was,

1187

00:44:06,222 --> 00:44:08,812

what technology is he

1188

00:44:08,812 --> 00:44:10,517

most impressed by and excited by

1189

00:44:10,517 --> 00:44:12,057

this coming down

the pike with AI?

1190

00:44:12,057 --> 00:44:14,907

>> Several things.

I'm excited that

I wanted to turn that back on you 1191 00:44:14,907 --> 00:44:16,352 because you've been working with 1192 00:44:16,352 --> 00:44:18,437 Al for a really long time at Google, 1193 00:44:18,437 --> 00:44:20,287 and at LinkedIn, and now at Microsoft. 1194 00:44:20,287 --> 00:44:23,882 So what have you seen that really excites you? 1195 00:44:23,882 --> 00:44:26,872

1196

00:44:42,817 --> 00:44:44,277

00:44:26,872 --> 00:44:30,972 this trend that started a whole bunch of years ago, 1197 00:44:30,972 --> 00:44:34,342 more data plus more compute equals 1198 00:44:34,342 --> 00:44:38,292 more practical AI and machine learning solutions. 1199 00:44:38,292 --> 00:44:40,017 It's been surprising to me that 1200 00:44:40,017 --> 00:44:42,817 that trend continues to have legs. 1201

So, when I look forward into

1202

00:44:44,277 --> 00:44:46,677

the future and I see

more data coming online,

1203

00:44:46,677 --> 00:44:49,882

particularly with IoT and

the intelligent edge as

1204

00:44:49,882 --> 00:44:54,957

we get more things

connected to the Cloud that

1205

00:44:54,957 --> 00:44:59,096

are sensing either

through cameras or

1206

00:44:59,096 --> 00:45:01,212

far field microphone arrays or

1207

00:45:01,212 --> 00:45:04,412 temperature sensors or whatever it is that they are,

1208

00:45:04,412 --> 00:45:07,497 we will increasingly be

digitizing the world.

1209

00:45:07,497 --> 00:45:09,532 Honestly, my prediction is that

1210

00:45:09,532 --> 00:45:11,947

the volumes of data that

we're gathering now will

1211

00:45:11,947 --> 00:45:14,987

seem trivial by comparison

to the volumes that

1212

00:45:14,987 --> 00:45:18,377

will be produced sometime

in the next 5-10 years.

the super exciting stuff that's happening with AI silicon 1215 00:45:24,607 --> 00:45:25,777 right now and just the 1216 00:45:25,777 --> 00:45:27,417 number of startups that are working 1217 00:45:27,417 --> 00:45:29,427 on brand new architectures 1218 00:45:29,427 --> 00:45:31,616 for a training machine learning models,

1213

1214

00:45:18,377 --> 00:45:20,747

I think you take that with all of

00:45:20,747 --> 00:45:24,607

1219

00:45:31,616 --> 00:45:33,927

it really is an exciting time,

1220 00:45:33,927 --> 00:45:36,107 and I think that combo of more compute, 1221 00:45:36,107 --> 00:45:38,147 more data is going to continue 1222 00:45:38,147 --> 00:45:40,817 to surprise and delight us with 1223 00:45:40,817 --> 00:45:43,597 interesting new results and also deliver 1224 00:45:43,597 --> 00:45:45,357 this real world GDP

1225

00:45:45,357 --> 00:45:47,562

00:46:00,647 --> 00:46:04,467

precision agriculture

impacting value that

folks are seeing.

1226 00:45:47,562 --> 00:45:49,097 So that's super cool. 1227 00:45:49,097 --> 00:45:52,427 But I tell you, the things that really move me, 1228 00:45:52,427 --> 00:45:57,607 that I have been seeing lately are the applications 1229 00:45:57,607 --> 00:46:00,647 into which people are putting this technology in 1230

and healthcare.

1231

00:46:04,467 --> 00:46:10,397

Just recently, we went out

to one of our farm partners.

1232

00:46:10,397 --> 00:46:12,227

The Microsoft Research

has been working

1233

00:46:12,227 --> 00:46:15,637

with the things that

they're doing with

1234

00:46:15,637 --> 00:46:20,667

AI machine learning

and edge computing in

1235

00:46:20,667 --> 00:46:23,392

this small organic farm in

1236

00:46:23,392 --> 00:46:26,647 rural Washington state is absolutely incredible.

1237

00:46:26,647 --> 00:46:30,217

They're doing all of

this stuff with a mind towards

1238

00:46:30,217 --> 00:46:32,957

"How do you take

a small independent farmer

1239

00:46:32,957 --> 00:46:37,862

and help them optimize

yields, reduce the amount of

1240

00:46:37,862 --> 00:46:40,547

chemicals that they have

to use on their crop,

1241

00:46:40,547 --> 00:46:43,587

how much water they have to

use so you're minimizing

1242

00:46:43,587 --> 00:46:45,707

environmental impacts and raising

1243

00:46:45,707 --> 00:46:48,832

more food and doing it

in this local way?"

1244

00:46:48,832 --> 00:46:50,417

In the developing world,

1245

00:46:50,417 --> 00:46:53,902

that means that more people

are going to get fed.

1246

00:46:53,902 --> 00:46:56,097

In the developed world,

1247

00:46:56,097 --> 00:47:00,147

it means that we all get to

be a little more healthy

1248 00:47:00,147 --> 00:47:01,917

because the quality of

1249

00:47:01,917 --> 00:47:04,592

the food that we're eating

is going to increase.

1250

00:47:04,592 --> 00:47:06,997

There's just this trend, I think,

1251

00:47:06,997 --> 00:47:08,887

right now where people are just

1252

00:47:08,887 --> 00:47:10,967

starting to apply

this technology to

1253

00:47:10,967 --> 00:47:16,047

these things that are parts

of human subsistence.

1254

00:47:16,047 --> 00:47:18,782

Here's the food,
clothing, shelter,

1255

00:47:18,782 --> 00:47:21,567

the things that all of
us need in order to

1256

00:47:21,567 --> 00:47:25,957

live a good quality life.

1257

00:47:25,957 --> 00:47:28,657

I think as I see these things and

1258

00:47:28,657 --> 00:47:31,317

I see the potential that AI has

1259

00:47:31,317 --> 00:47:36,677

to help everyone have access

to a high quality of life,

1260

00:47:36,677 --> 00:47:38,062

the more excited I get.

1261

00:47:38,062 --> 00:47:39,857

I think in some cases, it may be

1262

00:47:39,857 --> 00:47:43,027

the only way that you're able

to deliver these things at

1263

00:47:43,027 --> 00:47:44,842

scale to all of society

1264

00:47:44,842 --> 00:47:48,557

because some of them are just

really expensive right now.

1265

00:47:48,557 --> 00:47:52,637

No matter how you redistribute

the world's wealth,

1266

00:47:52,637 --> 00:47:55,527

you're not going to be able

to tend to the needs of

1267

00:47:55,527 --> 00:47:57,127

a growing population without

1268

00:47:57,127 --> 00:47:59,307

some sort of technological

intervention.

1269

00:47:59,307 --> 00:48:00,547

>> See, I thought you were

1270

00:48:00,547 --> 00:48:01,997

going to say something like, "Oh,

1271

00:48:01,997 --> 00:48:03,717

we're going to be able

to live in the world of

00:48:11,107 --> 00:48:12,727

1272 00:48:03,717 --> 00:48:05,847 Tron Legacy or the Matrix or whatever." 1273 00:48:05,847 --> 00:48:07,147 Instead, you get all serious on me and 1274 00:48:07,147 --> 00:48:08,747 talk about all the great things that in 1275 00:48:08,747 --> 00:48:10,147 the world changing awesome things 1276 00:48:10,147 --> 00:48:11,107 that are going to happen. 1277

I'm going to live in my fantasy but I 1278 00:48:12,727 --> 00:48:15,657 like that there are very cool things happening. 1279 00:48:15,657 --> 00:48:16,157 >> I did 1280 00:48:16,157 --> 00:48:19,457 >> over my vacation read "Ready Player One" and 1281 00:48:19,457 --> 00:48:23,757 despite its mild dystopian overtones. 1282 00:48:23,757 --> 00:48:24,357 >> It's a great book.

I like the book.

1283

1289

00:48:24,357 --> 00:48:25,377 >> That's a damn good book. 1284 00:48:25,377 --> 00:48:27,752 I was like, "I want some of this." 1285 00:48:27,752 --> 00:48:29,217 >> I'm with you. I'm with you. 1286 00:48:29,217 --> 00:48:30,147 I was a little disappointed in 1287 00:48:30,147 --> 00:48:31,692 the movie but I loved the book. 1288 00:48:31,692 --> 00:48:34,002 Yeah. We can talk about this offline but



1296

about our new podcast,

00:48:45,067 --> 00:48:46,447 we're going to talk with Judy Estrin 1297 00:48:46,447 --> 00:48:48,302 who is a former CTO Cisco, 1298 00:48:48,302 --> 00:48:51,272 serial entrepreneur, and as a Ph.D. student, 1299 00:48:51,272 --> 00:48:53,922 a member of the lab that created the Internet protocols. 1300 00:48:53,922 --> 00:48:55,787 Hope you will join us. Be sure to 1301 00:48:55,787 --> 00:48:57,487 tell your friends

1302

00:48:57,487 --> 00:49:01,257

Behind the Tech, and to

subscribe. See you next time.